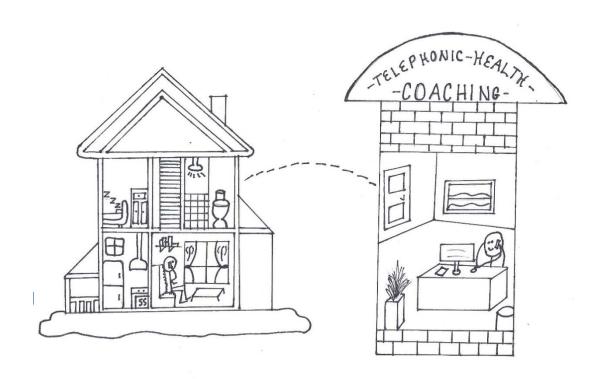
Telephonic Health Coaching Intervention Toolkit



University of Saint Joseph (USJ) SNAP-Ed Program



Acknowledgements

The University of Saint Joseph (USJ) Supplemental Nutrition Assistance Program-Education (SNAP-Ed) Program would like to thank their contractor, the Connecticut Department of Public Health (CT DPH) SNAP-Ed Program, and gratefully acknowledges the contributions of many colleagues in the development of the Telephonic Health Coaching Intervention.

Intervention materials developed by:

Debbie Brinckman, MS, RDN, CD-N, NBC-HWCNational Board Certified Health and Wellness Coach

Meg Gaughan, PhD, RDN
Associate Professor, SNAP-Ed Director
University of Saint Joseph SNAP-Ed Program
1678 Asylum Avenue
West Hartford, CT 06117
860-231-5234
mgaughan@usj.edu

Data analyzed by:

Richard Feinn, PhD
Associate Professor of Medical Sciences
Quinnipiac University

Cover graphic designed by:

Laura Hooper Seton Hall University

The Telephonic Health Coaching Intervention Toolkit is designed and intended for U.S. Department of Agriculture (USDA) SNAP-Ed Educators. This intervention is supported by the USDA and Food and Nutrition Services. Last Updated August 31, 2020.

In accordance with Federal civil rights law and USDA civil rights regulations and policies, the USDA, its Agencies, offices, and employees, and institutions participating in or administering USDA programs are prohibited from discriminating based on race, color, national origin, sex, religious creed, disability, age, political beliefs, or reprisal or retaliation for prior civil rights activity in any program or activity conducted or funded by USDA.

Persons with disabilities who require alternative means of communication for program information (e.g. Braille, large print, audiotape, American Sign Language, etc.), should contact the Agency (State or local) where they applied for benefits. Individuals who are deaf, hard of hearing or have speech disabilities may contact USDA through the Federal Relay Service at (800) 877-8339. Additionally, program information may be made available in languages other than English.

To file a program complaint of discrimination, complete the USDA Program Discrimination Complaint Form, (AD-3027) found online at: How to File a Complaint, and at any USDA office, or write a letter addressed to USDA and provide in the letter all of the information requested in the form. To request a copy of the complaint form, call (866) 632-9992. Submit your completed form or letter to USDA by:

- mail: U.S. Department of Agriculture
 Office of the Assistant Secretary for Civil Rights
 1400 Independence Avenue, SW
 Washington, D.C. 20250-9410;
- 2. fax: (202) 690-7442; or
- 3. email: program.intake@usda.gov.

This institution is an equal opportunity provider.



Table of Contents:

Purpose of the Toolkit	5
SECTION 1: Introduction	6
Intervention Objectives	8
SECTION 2: Personnel	9
THC Staff	9
THC Training	10
Training Checklist	10
SECTION 3: Client Recruitment Process	12
Sign-Up Procedure for Nutrition Educators at Sites	12
Sign-Up Procedure for Participants received through Partnership Network	12
Administrative Logistics for Data Administrator	12
SECTION 4: Health Coaching Session Format	13
SECTION 5: Guidelines for Telephonic Health Sessions	17
Overall Protocol for the Health Coach	17
Data Entry for Data Administrator	17
Initial Call	18
Leave a Message for Initial Call	18
Email to Client introducing Health Coaching	19
Online Calendar Entry for first THC Sessions	19
THC Session 1	20
Send Calendar Invite	25
THC Session 2, 3, 4 and 5	25
THC Session 6	27
SECTION 6: Communication Documents and Evaluation Tool	29
SECTION 7: Results	30
HEALTH COACH TRAINING SECTIONS	34
SECTION A: Coaching Philosophy	34
Appreciative Inquiry (AI)	34
Non-Violent Communication (NVC)	35
Positive Psychology	36
Self-Determination Theory (SDT)	37
Social Cognitive Theory (SCT)	37
SECTION B: Coaching Process/Skills	38
Motivational Interviewing (MI)	38
Transtheoretical Model (TTM)	44
Brief Action Planning (BAP)	44

SMART Goals	45
SECTION C: Coaching Tools	46
Decisional Balance	46
Rulers	46
References:	47
Appendix	
THC Information Sheet & Sign-Up Form	
THC Information Consent Receipt	
THC Welcome Brochure	
THC Sessions Evaluation Tool (Eval)	
THC Certification of Completion	
THC Assignment Excel Sheet	

Purpose of the Toolkit

The Telephonic Health Coaching (THC) Intervention Toolkit is designed to assist SNAP-Ed programs in implementing THC intervention, an innovative and effective method to promote healthy behavior changes among SNAP-Ed participants. Based on best practices derived from seven years of experience at the University of Saint Joseph (USJ) SNAP-Ed Program, this toolkit provides comprehensive resources for launching a THC intervention.

Our THC intervention consists of six consecutive weekly sessions, approximately thirty minutes in length, with pre/post program evaluation at weeks one and six. Sections 1-3 provide logistical information related to initiating a THC intervention, including; staffing, training, client recruitment, administrative and data management considerations.

Section 4 show the basic outline for a THC session while Section 5 outlines the step-by-step coaching process for each session of the six week program, complete with examples of coach dialogue. Section 6 provides an explanation of communication documents between coach and client, and the evaluation tool used. Samples of the documents are in the appendix.

The second part of the toolkit features the Health Coach Training Sections. Health coaches use a client-centered approach to elicit motivation and facilitate client goals related to the current *United States Department of Agriculture (USDA) Dietary Guidelines for Americans.*¹ Health coaching combines evidence-based behavior change strategies with specialized skill sets. Motivational Interviewing (MI),² self-efficacy,³ Transtheoretical Model (TTM),⁴ positive physiology,⁵ Brief Action Planning (BAP),⁶ and a Specific, Measurable, Action-based, Realistic, and Time-bound (SMART) goal⁷ are among the core competencies. An overview of the theories and key constructs of the coaching philosophy are presented in Section A. In Sections B and C the theories, skills, and tools of the coaching process are provided. This training is designed specifically to meet the needs of SNAP-Ed clients and programs, and is not a replacement for health coaching certification.

Section 7 presents detailed results of our program data from 2016 to 2019 with 159 clients who completed the THC intervention. There was a statistically significant change in 18 pre/post behavior outcomes (p<.05). Qualitative information regarding the client's vision, goals, and self-efficacy levels, is also reported here. In summary, this intervention demonstrates that a brief THC intervention is a highly successful method to promote healthy behavior change in SNAP-Ed participants. Coaches and clients alike reported positive experiences using this approach.

Since the onset of COVID-19, telehealth formats have become indispensable channels to reach and serve clients. Our mission is to encourage other SNAP-Ed programs to initiate a THC intervention and to support their efforts by using this document as a framework and foundational training guide.

SECTION 1: Introduction

The focus of the Connecticut (CT) SNAP-Ed plan is to assist the SNAP-Ed target population to institute healthy eating habits within a limited budget and promote physically active lifestyles to prevent or postpone the onset of disease, including obesity, consistent with the current *USDA Dietary Guidelines for Americans* and Food Guidance System.⁸ The overall goal of the CT SNAP-Ed Program is grounded in the federal goal:

to increase the likelihood that people eligible for SNAP will make healthy food choices within a limited budget and choose physically active lifestyles consistent with the Dietary Guidelines for Americans and Food Guidance System.⁹

In addition to direct nutrition education provided in community settings, the USJ SNAP-Ed Program wanted to implement an intervention that would increase the behavior change potential of our clients. THC is an evolving method for health care delivery, ¹⁰ and USJ has developed a series of educational programs centered on health coaching. We believed that SNAP-Ed participants could benefit from the unique features of a THC intervention, and wanted to evaluate the feasibility, cost, effectiveness, and response of our clients.

Six in ten Americans live with at least one chronic disease, such as heart disease and stroke, obesity, cancer and/or diabetes. These and other chronic diseases are the leading causes of death, and along with mental health conditions are responsible for 90% of the nation's \$3.5 trillion in annual health care expenses. Since traditional medical approaches have not been successful in promoting lifestyle changes, health coaching interventions, which aim to activate a patient's internal motivation to change, have become an attractive alternative.

The profession of health coaching has developed considerably over the last two decades and has become increasingly evidence-based. Wolever et al¹² published a systematic review of health and wellness coaching literature in 2013, which helped to identify the key components of health coaching. Health coaching is described as:

a patient-centered approach, in which patients at least partially determine their goals, use self discovery or active learning processes with content education to work toward their goals, self monitor behaviors to increase accountability, all within the context of the interpersonal relationship with the coach. The coach is a healthcare professional trained in behavior change theory, motivational strategies and communication techniques, used to assist patients to develop intrinsic motivation and obtain skills to create sustainable change for improved health and well-being.¹²

Applications of health coaching are used across the health continuum, and are quite diverse; from the management of various aspects of chronic diseases, pain and medication management, to improving lifestyle behaviors such as smoking cessation, stress reduction, healthy eating, and exercise.¹³

Economically disadvantaged populations have limited access to mainstream health coaching programs, and may have additional barriers to obtaining healthcare such as long working hours, transportation issues, geographic isolation, and fewer local healthcare providers. ¹⁴ THC is a new strategy to provide coaching in a convenient, timesaving, cost-effective, and accessible modality, which helps to address these social and economic disparities. Ninety-three percent of health coaching programs currently use some form of telephonic delivery. ¹⁵

Limitations of health coaching research include the diversity of the conditions, settings, and definitions of coaching; and the wide variations in the disciplines providing health coaching, sample sizes, and lack of standardized research.¹² However, the vast majority of the literature shows beneficial trends in health status with health coaching.

The USJ THC intervention was developed according to the principles of the National Board for Health & Wellness Coaches. ¹⁶ The purpose of this project was to develop a THC intervention tailored to the needs of the SNAP-Ed population, and to test the effectiveness of THC in improving the healthy eating and physical activity behaviors of these clients. Although USJ SNAP-Ed appears to be the first THC intervention created for SNAP-Ed recipients, THC programs have been used successfully to address physical fitness and eating behaviors in other diverse, low income communities. ^{10,14,17} USJ health coaches collaborate with clients in a client-centered relationship and believe that each client is an expert on his or her life and in their ability to change. The health coaches have unconditional positive regard for their clients and conduct sessions in a respectful, non-judgmental way. This relationship promotes autonomous lasting changes that supports the client's values, which in turn enhances the client's well-being. ¹⁶

USJ health coaches are trained in both the philosophy and psychology of coaching, and a wide array of coaching processes, skills, and tools. Using these skills, health coaches empower clients to increase self-efficacy, identify strengths, recognize barriers, set goals, and ultimately implement health behavior changes.

In 2015, USJ SNAP-Ed launched the THC intervention with SNAP-Ed clients to pilot test procedures, methods, and evaluate preliminary outcomes. From 2016 to present, the intervention continues to develop and procedures are continually refined to maximize client retention and behavior changes, through extensive revisions and ongoing testing. The USJ SNAP-Ed Program encourages others to implement the THC intervention and therefore wants to share the process and findings. This toolkit contains a brief description of the theories, processes, skills, and tools used by health coaches, in addition to the overall process of

conducting a health coaching session and examples of communication between a coach and client; including guidelines for each session, the *THC Sessions Evaluation Tool* and examples of communication documents. Supplemental information about the key components of health coaching theories, models, and tools are presented in the Health Coach Training Material sections. The intervention objectives are derived from the current *USDA Dietary Guidelines for Americans*.¹

Intervention Objectives

- 1. Increase frequency of eating all five food groups daily
- 2. Increase whole fruit consumption by at least a half cup per day
- 3. Increase frequency of eating a variety of fruits and vegetables
- 4. Increase vegetable consumption by at least a half cup per day
- 5. Increase frequency of intake of fat-free or low-fat dairy including milk (dairy/nondairy) and yogurt, and a decrease frequency of intake of full fat dairy (milk/yogurt)
- 6. Increase frequency of whole grains and decrease frequency of refined grains
- 7. Increase frequency of lean proteins and decrease frequency of high fat proteins
- 8. Decrease sugar-sweetened beverage intake
- 9. Increase the frequency of intake of low sodium foods
- 10. Increase minutes of daily physical activity

SECTION 2: Personnel

THC Staff

THC team is comprised of a health coach manager, health coaches, and a data administrator.

The responsibilities of the **health coach manager** include:

- Overseeing the THC program, health coaches, and data administrator
- Maintaining health coaching initiative and toolkit
- Managing, tracking, and evaluating data collected during health coaching sessions
- Coordinating and managing health coaching staff
- Assigning THC clients to coaches
- Training health coaching staff on an ongoing basis
- Actively recruiting health coaches
- Recording THC sessions for training purposes
- Conducting monthly health coaching staff meetings
- Being a health coach

The responsibilities of a **health coach** include:

- Recruiting THC clients
- Conducting individual THC sessions for SNAP-Ed clients using health coaching philosophy while implementing health coaching skills including MI² and BAP⁶
- Respecting clients ideas, learning styles, and needs
- Creating a safe place that supports learning and new behaviors
- Maintaining flexibility regarding clients' schedules and goals
- Being timely in calling clients
- Maintaining documentation for each health coaching client
- Assembling supplemental health coaching materials for clients, if needed

The responsibilities of a data administrator include:

- Assembling each health coaching client's *THC Sign-Up Form*, the *THC Sessions Evaluation Tool*, and providing them to the health coach
- Entering into the database the client's information and the data from the completed THC Sessions Evaluation Tool
- Mailing THC Welcome Brochure and THC Certification of Completion with the incentive to each client

THC Training

The health coach manager will oversee the training of new health coaches. A new health coach will review the training materials, watch videos, listen to session recordings, and review the health coaching client resources listed below. A new coach will then shadow an experienced health coach, role-play, and have the experienced health coach provide feedback by listening to their THC session(s). In addition, the health coaching team meets bi-monthly to review skills, discuss current client situations, and troubleshoot.

Training Checklist

Read	Watch			
Section A: Coaching Philosophy				
☐ Appreciative Inquiry (AI)	☐ AI: A Conversation with David Cooperrider			
☐ Non-Violent Communication	https://youtu.be/3JDfr6KGV-k			
☐ Positive Psychology	☐ How not to approach a client: The Ineffective Physician:			
☐ Self-Determination Theory	Non-Motivational Approach:			
☐ Social Cognitive Theory	https://youtu.be/80XyNE89eCs			
	☐ How to approach a client: The Effective Physician:			
	Motivational Interviewing Demonstration:			
	https://youtu.be/URiKA7CKtfc			
Section B: Coaching Process/Skill				
☐ Motivation Interviewing (MI)	☐ Introduction to MI: https://youtu.be/s3MCJZ7OGRk			
	☐ MI: Setting the Scene: https://youtu.be/-aTe4LpGz_E			
	☐ MI: The Spirit and Principles: https://youtu.be/nim62l1oaN4			
	☐ MI: Core clinician skills – Introducing OARS:			
	https://youtu.be/-zEpwxJIRQI			
	☐ MI Examples Avoiding Traps: https://youtu.be/8i2XDHZi7GA			
	MI: Clients Arguing for Change Introducing DARN-C:			
	https://youtu.be/Pwu99NIGiXU			
	MI: Recommendations and Conclusions:			
	https://youtu.be/se7gJCjNo2Q			
	☐ MI – Good Example – Alan Lyme:			
	https://youtu.be/67I6g1I7Zao			
	☐ Ask-Tell-Ask: <u>https://youtu.be/77-hRQETxzU</u>			
☐ Transtheoretical Model (TTM)	☐ Improve Your Life Using the Stages of Change (TTM) – Dr.			
	Wendy Guess: https://youtu.be/Twlow2pXsv0			
☐ Brief Action Planning (BAP)	☐ BAP: Exercise (controlling blood sugars):			
	https://youtu.be/4ojjGlkc5Zc			
	☐ BAP: Exercise (swimming): https://youtu.be/YfqIOnHo8-A			
☐ SMART Goals	☐ SMART Goals: https://youtu.be/beqHx02U1iA			

Section C: Coaching Tools
☐ Decisional Balance
☐ Importance, Confident and Readiness Rulers
Skill Implementation
☐ Shadow an experienced health coach
☐ Role play with an experienced health coach
☐ Experienced health coach will listen and provide feedback on the new health coach's THC session

SECTION 3: Client Recruitment Process

Sign-Up Procedure for Nutrition Educators at Sites

- Ask participants during nutrition education if they would like to take part in the THC intervention
- 2. Explain the procedure and the time commitment which is written on the *THC Information Sheet*
- 3. Ask participant for their verbal consent
- 4. Complete Sign-Up Form that is located on the back of the THC Information Sheet
 - a. Write the participant's name, mailing address, phone number, and email address
 - b. Check off their preferred language, day of the week, and time of day
- 5. Give a *THC Information Consent Receipt* to the participant
- 6. Give the THC Information Sheet & Sign-Up Form to the data administrator

Sign-Up Procedure for Participants received through Partnership Network

- Contact participant and explain the procedure and time commitment by reading them the THC Information Sheet
- 2. Ask participant for their verbal consent
- 3. Fill out Sign-Up Form that is located on the back of the THC Information Sheet
 - a. Write the participant's name, mailing address, phone number, and email address
 - b. Check off their preferred language, day of the week, and time of day
- 4. Mail or email the THC Information Consent Receipt to the participant
- 5. Send the THC Information Sheet & Sign-Up Form to the data administrator

Administrative Logistics for Data Administrator

- 1. Scan the Sign-Up Form
- 2. Combine the scanned *Sign-up Form* with *THC Sessions Evaluation Tool* into a PDF document then password protect and save the PDF using Adobe Acrobat DC
- 3. Enter the client's information into the THC Assignment Excel Sheet
- 4. Once the health coaching manager assigns a health coach to the participant, notify the coach that they have a new client
- Email the protected Sign-Up Form and THC Sessions Evaluation Tool to the coach using a secure email
- 6. Send out the THC Welcome Brochure to the client

SECTION 4: Health Coaching Session Format

There are three sections of a health coaching session: opening, body, and closing. Below is an explanation of what each section should contain and is illustrated in Figure 1 on page 16. You can use the health coaching format as a guide for each health coaching session in conjunction with the dialog in in the next section of this toolkit. Detailed descriptions of the theories, skills, and tools are located in the Health Coach Training Section.

Opening:

- Introduce yourself to the client
- Describe health coaching and coach to client partnership
- Build rapport and trust
- Explain format of the session

Body:

- In the first and sixth sessions
 - Use Open-ended questions, Affirmations, Reflective listening, and Summaries (OARS)² and the Spirit of MI² to gather health behavior information and record client's answers to the behavior questions
- In the first session
 - Engage² client in a discussion to determine their overall goal/vision by asking:
 - "What would you like to accomplish working with me, your health coach?"
 - "When you heard about working with a health coach what came to mind that you would like to work on?"
 - "Have you given any thought to what you may want to change?"
 - o Focus on setting an overall goal/vision¹⁸
 - o Engage² client on how they see themselves achieving their overall vision
- In the second to sixth sessions: start with checking in on goal(s) set at previous session to initiate the discussion
 - Review goal(s) set at last session with client:
 - Ask the client to identify one thing that went well with their goal(s)
 - Ask the client their goal attainment (their perception of how much of their goal(s) they were able to achieve) on a 0 100% scale¹⁸
 - Praise them for their success
 - Ask the client what made them successful
 - Ask what barriers made achieving their goal difficult (if applicable)
 - Ask them if they would like to continue working on the current goal or choose something new to work on to help them achieve their overall vision
- In all sessions: Engage² client to explore what they would like to work on or continue working on by using MI² skills and BAP⁶

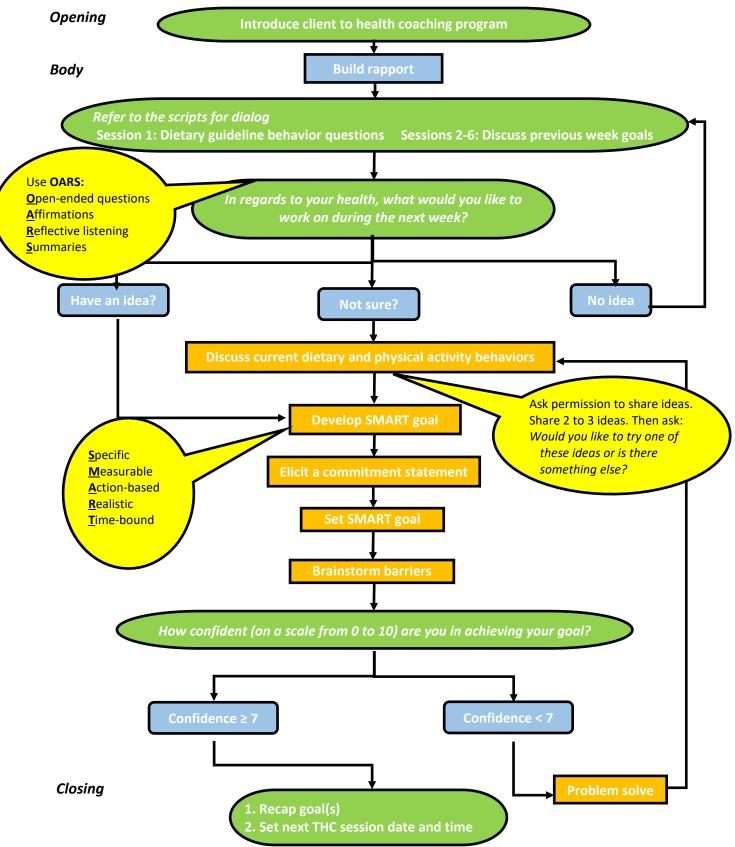
- Explore action steps to achieve overall vision what small steps could be taken?
- Open-ended questions² the coach could ask are:
 - "If you woke up tomorrow with the change you want to happen completed what would your life look like?"
 - "Have you ever achieved this goal in the past?"
 - If they did, "what did you do to be successful?"
 - If they tried but were not successful ask, "what made it difficult?"
- This evokes the client's motivation to change⁴
- Avoid premature focus²
- Listen for change talk: <u>Desire</u>, <u>Ability</u>, <u>Reasons</u>, and <u>Needs</u> (DARN)²
 - If client becomes ambivalent, take time to help client explore the pros and cons of changing or not changing by using the Decisional Balance Chart^{2,19}
 - Affirm their feelings and reasons for not changing
 - Explore other ways to reach their goal
 - Avoid expert trap²
- Evoking: ² elicit and explore the client's motivation for change
 - Determine client's stage of change⁴
 - Use the Importance Ruler^{2,18} to assess how important this change is to them by asking:
 - "On a scale of 0 to 10 how important is it to you to make this change?"
 - Use OARS² to assess participant's motivation, goals, and ideas (reasons for change)
 - o Guide conversation by asking: what, where, when, how much, how often, how long
 - Use a following and guiding approach² do not direct the client on what to do
 - Use Elicit, Provide, Elicit (EPE)² to offer options or ideas
 - Avoid premature focus trap²
- Focusing: ² once the client has ideas of action steps to lead to their vision/overall goal
 - The goal should reflect the stage of change⁴ of the client; therefore, goals can be tailored to each stage:
 - Pre-contemplation:⁴ brainstorm the pros/reasons for change
 - Contemplation: ⁴ filling out a Decisional Balance Chart^{2,19} by listing pros/cons for change or not to change
 - Preparation: 4
 - The client can write a list of options/actions they could do
 - Find places or location i.e., gym memberships, YouTube channel for exercise options
 - Find support system or a buddy
 - Action:⁴ set a goal for the desired behavior

- Identify and resolve barriers to change
 - Lack of support
 - Lack of skill
 - Lack of knowledge
 - Lack of risk taking to make a change
- Focus on past success(es)
- Planning: ⁴ Utilizing the BAP⁶ set goals using SMART^{7,18} format
 - o Identify client goal(s) by summarizing what was discussed
 - o Use the Confidence Ruler^{2,6,18} to determine level of confidence
 - If confidence is less than 7:
 - Affirm client's given level by saying, "That's great that you are a [their level of confidence]; what makes you say that" This will build change talk
 - Discuss barriers
 - Ask why confidence is not a (one number lower)
 - Ask what might happen that could move you from ____ (to one number higher)
 - Problem solve by encouraging the client to rewrite the goal to get a confidence ≥ 7
 - If confidence is greater than or equal to a "7" first affirm their level of confidence and then repeat their goal to confirm what they are planning to accomplish

Closing:

- Summarize goals by asking the client to state what they will be working on for the next week
- Ask if they have any questions
- Ask the client, "How do you think the session went?"
- Set the next appointment at the conclusion of the first through fifth session
- At the conclusion of the sixth session:
 - Thank the client for participating
 - o Ask the client which incentive they would like for completing program
 - o Let them know they will also be receiving a Certificate of Completion

Figure 1: USJ Health Coaching Process using BAP⁶



Adapted from: Brief Action Planning A White Paper. 2014 https://centrecmi.ca/wp-content/uploads/2017/08/BAP_White_Paper_2014-09-30.pdf

SECTION 5: Guidelines for Telephonic Health Sessions

Overall Protocol for the Health Coach

- 1. Call the health coaching client upon receiving their information to set up the first session
- 2. If the health coaching client does not answer the phone, leave a message
- 3. Additionally, if an email address was provided, email the participant
- 4. Make at least three attempts to contact the client
- 5. Conduct health coaching sessions weekly for six weeks
- 6. Use the THC process and guidelines to conduct each session
- 7. During the first and last session ask the client pre/post behavior questions located on the *THC Sessions Evaluation Tool*
- 8. Complete the designated section on the *THC Sessions Evaluation Tool* after each client session
 - a. Enter date and time of the session
 - b. Make sure all questions have been answered
 - c. For first session, write overall goal and enter topic code
 - d. Write each goal in SMART format and enter topic code
 - e. Enter confidence number in the box next to the ruler
 - f. Enter notes about any details you would like to remember for the next session
 - g. Enter the date and time for the next session on the next session's page in the *THC Sessions Evaluation Tool*
- 9. Save and email the protected *THC Sessions Evaluation Tool* to the data administrator using a secured email to have it entered into database
- 10. Add the next session to your calendar and invite the client
- 11. Send client any information, handouts, or reminders you discussed during the call
- 12. After the last session, ask the data administrator to mail the incentive item and the *Certificate of Completion* to the client

Data Entry for Data Administrator

- 1. Enters the participant's information from the Sign-up Form into the database
- 2. Enters the information recorded from each session for each health coaching client into the database
 - a. Date and time of THC session
 - b. Behavior questions data from the first and last sessions
 - c. The overall goal/vision and its topic code number
 - d. Goal topic code number for each goal
 - e. The percent goal attainment for each goal

- f. Confidence ruler value for each goal
- 3. Update the *THC Assignment Excel Sheet* with dates sessions are completed upon receiving completed *THC Sessions Evaluation Tool*

The following section can be used as a guide for the health coaches conducting each THC session. Please use each session sample as suggestions for what needs to be covered. The bolded portions are instructive tips for the health coach, and the portions in quotes provide examples of what to say or write. This is not meant to be a script. Health coaches should find their own style in conducting their THC sessions.

Initial Call

The purpose is to introduce the client to health coaching and schedule the first session.

"Hi, my name is [your name]. I am a health coach from the [program name] SNAP-Ed Program. You attended a SNAP-Ed nutrition education session on [date of education] and said you were interested in having a health coach. I would like to explain the program. Health coaching at the [name of program] is funded by the USDA SNAP-Ed grant; therefore, there is no cost for your participation. You will have six sessions with a health coach, and each session will be conducted via the phone over the course of six weeks. Each health coaching session will be about 30 minutes. During each session, we will discuss ways for you to be successful at increasing your health and well-being. At the end of each session, you will set a goal or goals that you will work on for the week to help you reach your desired health and well-being. Do you have any questions before we set up your first session? When would be a good time for you to have your first session? Do you have an email address? Would you like me to send you an email invite to our health coaching session? I am looking forward to working with you on [the day of the week, month, day] at [time].

Goodbye."

Leave a Message for Initial Call

If the client does not answer the phone, leave a message.

"Hi, my name is [your name]. I am a health coach from the [program name] SNAP-Ed Program. I am contacting you because you attended a SNAP-Ed nutrition education session on [date of education] and said you would like to have a health coach. Health coaching at the [program name] SNAP-Ed Program is funded by the USDA SNAP-Ed grant; therefore, there is no cost for your participation. Please call me to set up your first appointment. My phone number is [your phone number]. I am looking forward to hearing from you.

Thanks."

Email to Client introducing Health Coaching

If the client does not answer the phone and you have their email address, send them the email below.

"Hi [client's name],

This is [your name], a Health Coach from the [program name] SNAP-Ed Health Coaching Program. You attended a nutrition education session on [date of education] and told the nutrition educator that you were interested in our health coaching program. Here is some information about our program. You should also receive a brochure about the program in the mail.

[Program name] SNAP-Ed Health Coaching Program

- Our health coaches will provide you the guidance needed to motivate you to improve your health
- Our health coaching sessions will be conducted over the phone for about 30 minutes, weekly, for six weeks, scheduled at your convenience
- o During our sessions, we will work on your personal health goals
- o Our health coaching sessions are funded by the USDA therefore; there is no cost for you
- o Information from your sessions, not including personal information, may be used to measure the success of the program in a research setting
- You may stop participating at any time
- Upon completing the program you will receive a gift and a certificate of completion

Here are some of our success stories. Our clients are:

- Choosing healthier foods
- o Preparing healthy meals at home
- Eating healthy on a budget
- Doing more physical activity

On your sign-up sheet, you indicated that you are available [days and times available]. Are you available next [a time that would work for both of you]? Please let me know. My email address is [email address] and my phone number is [phone number]. If that time is not good for you, please let me know when would be a good time for me to talk to you about our program.

Looking forward to talking to you.

Sincerely, [Your name and any credentials such as RDN], Health Coach"

Online Calendar Entry for first THC Sessions

Record all THC sessions on your calendar.

- 1. Add the scheduled THC session to your calendar and invite the client
- 2. Set the date, start and end time (schedule session for 30 minutes)
- 3. Send the invite to the client's email, if provided
- 4. In the description section, you can write descriptive information
 - a. Example:

"Hi [client's name],

Your first health coaching session will be [the day of the week, month, day] at [time]. I am looking forward to working with you.

[Your name, credentials] Health Coach"

THC Session 1

The purpose is to build rapport, gather health behavior information, determine the client's overall goal/vision, set the first goal(s), record confidence of goal completion, and set date and time of next appointment.

"Hi [client's name],

This is [your name], your health coach from the [name of program] SNAP-Ed Health Coaching Program calling you for our first health coaching session. Would it be ok to begin our session with me getting to know you by asking for detailed information about your health behaviors?"

Use the following questions and reflections to guide the conversation with the client and record the answers in the behavior questions section in Session 1 on the *THC Sessions Evaluation Tool*.

"How often do you eat food from all food groups every day? (Food groups include dairy, grains, fruits, vegetables, and protein)" "So, it sounds like you eat all of the food groups [state how often: <1 time/week, 1-2 times/week, 3-4 times/week, 5-6 times/week, 7+ times/week]."

"During the past week, how many cups of fruit did you eat on an average day? One cup of fruit is equal to a large-sized apple, orange, or banana; 8 strawberries; or 32 grapes."

"How often do you eat more than one kind of fruit each day?"

Reflect their answer to the previous question.

"So, you [i.e., <1 time/week, 1-2 times/week, 3-4 times/week, etc.] eat more than one type of fruit each day."

"During the past week, how many cups of vegetables did you eat on an average day? One cup of vegetables is equal to 12 baby carrots, 1 large sweet potato, 10 broccoli florets, or 2 cups leaf lettuce."

"How often do you eat more than one kind of vegetable each day?"

Reflect their answer to the previous question.

"So, you [i.e., <1 time/week, 1-2 times/week, 3-4 times/week, etc.] eat more than one type of vegetable in a day."

"Now, I am going to ask you about dairy products. Please let me know how often you eat or drink the following using the scale of <1 time/week, 1-2 times/week, 3-4 times/week, 5-6 times/week, 7+ times/week."

"Whole milk (full fat) or reduced fat (2%) milk?"

"How about low-fat (1%) milk or fat-free (skim) milk (including soy or almond milk)?"

Reflect their answer to the previous question.

"So, you mostly drink [state the type of milk]."

"When you eat yogurt, how often do you choose: Whole milk yogurt?"

"How about low-fat or nonfat yogurt?"

"Next, we are going to discuss grains. Using the same scale: When you eat rice, how often do you choose brown rice?"

"Do you also eat white rice? How often?"

"When you eat pasta, how often do you choose whole grain/wheat pasta?"

"How about regular pasta?"

"When you eat bread or tortillas, how often do you choose whole grain/wheat bread or tortillas?"

"How about white bread or flour tortillas?"

"When you eat cereal, how often do you choose whole grain cereals (toasted oats, bran, granola, and oatmeal)?"

"How about refined grain cereals (corn flakes, puffed rice)?"

Reflect their answer to the previous question.

"So, it sounds like you eat [state type of grain here] [state times per week here]"

"In regards to proteins, when you eat chicken or turkey, how often do you choose skinless chicken or turkey?"

"How about chicken or turkey with skin?"

"When you eat ground beef, how often do you choose 90% lean or great?"

"How about 85% or 80% lean or less?"

"How often do you eat sausage, bacon or hot dogs?"

Reflect their answer to the previous question.

"So, it sounds like you eat [state type of proteins here] [state times per week here]"

"Now, in regard to the past week, how many 1 cup servings of sugar-sweetened beverages did you drink on an average day? A one cup serving equals 8 ounces."

"How often do you eat low-sodium options when eating packaged foods such as canned soups or vegetables, pre-packaged rice, frozen meals, etc.?"

"How often do you use the 'Nutrition Facts' on the food label to make food choices?"

"How many times per week do you plan your meals ahead of time?"

"How about comparing prices before you buy food?"

"How often do you shop with a grocery list?"

"How many minutes of physical activity do you get on an average week?"

"Thanks so much for answering all of my questions."

After you have asked all of the behavior questions, guide the client to discover why they want to work with a health coach by asking:

"So, when you think about a healthier you, what do you envision?" Or "What is your vision of a healthier you?"

Record their overall vision/goal on the *THC Sessions Evaluation Tool*. As a coach, you can use this vision through the health coaching sessions to encourage or focus the client on what they want to accomplish when they are exploring their goal(s). You can do this by exploring ways for them to achieve their vision; the small steps they need to take to accomplish the overall vision; such as eat healthier, lose weight, prevent diabetes, etc. You should also record on the *THC Sessions Evaluation Tool* the topic code for the overall vision/goal.

Overall goal/vision codes are:

- 1. Achieve/maintain a healthy weight
- 2. Meal planning/healthy eating
- 3. Being stronger/more physical active
- 4. Manage supplement(s)/medication(s) regimen
- 5. Prevent/manage diabetes (pre, DM1, DM2, GDM)
- 6. Prevent/manage HTN or CVD
- 7. Prevent/manage stress
- 8. Smoking/vaping cessation
- 9. Reduce alcohol consumption
- 10. Increase food security/become food secure
- 11. Other

You can start the brainstorming process by asking: "You attended [topic and the date of SNAP-Ed site] and spoke with a nutrition educator, have you made any changes or thought of changes you would like to make since you met with the nutrition educator?" Or "Would you like to compare what you are doing now to the current recommendations?"

Using a personalized MyPlate Plan²⁰ by asking the client their gender, age, and active level or compare their intake to the 2,000 calorie *MyPlate Plan*²¹ below:

- Fruit: 2 cups/day
- Vegetables: 2½ cups/day
- Grains 6 ounces and at least half of grains should be whole
- Protein: 5½ servings/day
- Dairy: 3 servings/day
- Limit:
 - Sodium to <2300 milligrams (1 teaspoon) a day
 - Saturated fat to 22 grams a day
 - o Added sugar-to 50 grams a day
- Physical activity: 2½ hours/week

Affirm with client what they have done well. Throughout the discussion, take notes what has been successful and what has been challenging for the client.

"We have talked about a lot of different things today" as the coach you can list what the client has mentioned or you could ask, "what is most important for you to work on first?"

If your client has chosen increase physical activity as a goal and is currently inactive you should state:

"If it has been awhile since you have been physically active and have health issues or concerns it a good idea to talk to your doctor before you become more active."

You can use the Importance Ruler^{2,18} to determine how important it is to the clients to make the change.

"On a scale from 0 to 10, where 0 is not at all important and 10 is the most important, how important is it for you to [behavior change]."

"Now it is time to set a goal. We recommend setting SMART goals. Have you heard of SMART goals? SMART goals are **Specific**, **Measurable**, **Action-based**, **Realistic**, and **Time-bound**."

Help the client form a SMART goal⁷ by using the BAP.⁶ Once they have set a goal, ask how confident they are to accomplish the goal.

"On a scale from 0 to 10 how confident are you that you can [state SMART goal]?"

If the client's confidence is ≥ 7, record the goal, goal topic code, and their level of confidence on the *THC Sessions Evaluation Tool*.

If the client's confidence is < 7, problem solve to determine how to increase their confidence to be \geq 7. Restate the goal(s) and confirm their confidence is \geq 7. Then record the goal, goal topic code, and their level of confidence on the *THC Sessions Evaluation Tool*.

Topic code for each goal:

- 1. ↑ Physical activity
- 2. Planning, shopping, label reading
- 3. 个 Fruits and vegetables
- 4. 个 Whole grains
- 5. 个 low- nonfat dairy, calcium foods
- 6. ↑ Lean proteins
- 7. ↓ Sugar/sodium/sat. fat; ↑water
- 8. Try new recipes
- 9. MyPlate Plan, portion sizes
- 10. Limit snacking, mindful eating
- 11. Food sources: pantries/mobiles
- 12. Social
- 13. Medicine, supplements
- 14. Other

Then ask, "Do you have any questions you would like to ask me?"

Also, ask, "How do you feel about how the session went?"

Then continue with setting up their next session.

"When would be a good time for me to call you next week?"

Set their next health coaching session.

"I enjoyed working with you today and I am looking forward to hearing how you do on your goal(s) on [the day of the week, month, day] at [time]. Have a great day!

Goodbye."

Send Calendar Invite

"Hi [client's name],

It was great speaking with you today. Your next health coaching session will be [the day of the week, month, day] at [time].

The goals you set for the week are:

- 1. [First goal set in SMART format]
- 2. [Second goal set in SMART format]

Looking forward to hearing how you did on your goals.

[Your name and any credentials such as RD], Health Coach"

Send any additional information in a separate email: for instance, a handout that explains protein equivalents, *MyPlate Plan*, ²⁰ and/or a list of the food mobile or pantry sites.

THC Session 2, 3, 4 and 5

The purpose is to continue to build rapport, discuss goal(s), record percent goal(s) attainment for each goal set at previous session, set new goal(s), record confidence of goal completion, and set next appointments.

"Hi [client's name],

This is [your name], your health coach from [name of program] SNAP-Ed Health Coaching Program calling for our [state session number] health coaching session. Tell me what went well with your goals this week?"

If a special event occurred, ask how it went.

"When we spoke last, you had set [number of goals] goal(s). The first goal was that you would [state goal]."

Affirm their accomplishments, even if small. You can ask what went well.

"What made you successful with your goal?"

If they struggled to accomplish their goal, ask them to explain what happened. Focus on the positive.

"What would you say was your percentage of completion of the goal?"

Explain that percentage of completion of goal is based on how they perceive their accomplishments in relationship to their goal. How do they feel they did based on 100%. Praise all effort. If the client's perceived completion was under 100% explore to see if there were roadblocks or why they feel they were unsuccessful. If the client set a second goal, ask them.

"How did you do with your second goal; [state goal]?"

Affirm their accomplishments, even if small. Repeat the step above to evaluate the goal. Affirm with client what they have done well. Throughout the discussion, note where they have been successful and what has been challenging. Explore what they would like to work on next to accomplish their overall vision.

"Have you given any thought to what you would like to work on next?"

Spend some time exploring their next steps. One possibility is if the client stated their percentage of completion was less than 100% and they want to continue working on the previous week's goal.

"So, you feel you were successful with your goal [a little, somewhat, most of the time]. Would you like to continue working on this goal or would you like to work on something else?"

Help the client form a new SMART goal⁷ by using the BAP.⁶ If the client states their percentage of completion was 100%, help the client develop a new SMART goal. If their goal was for several times or days per week, you could suggest for them to increase the number of days/times they are doing the behavior. If the goal the participant mentions is not in SMART goal format, remind them to use SMART form. SMART goals are Specific, Measurable, Action-based, Realistic, and Time-bound. Once they have set a goal, ask how confident they are.

"On a scale from 0 to 10 how confident are you that you can [state their goal]?"

If the client's confidence is \geq 7, record the goal and their level of confidence on the *THC* Sessions Evaluation Tool.

If the client's confidence is < 7, problem solve to determine how to increase confidence. Restate the goal(s) and confirm their confidence is ≥ 7. Then record the goal and their level of confidence on the *THC Sessions Evaluation Tool*. You can write the goal(s) they set in the calendar invite to their next session.

Then ask, "Do you have any questions you would like to ask me?"

Also, ask, "How do you feel about how the session went?"

Then continue with setting up their next session.

"When would be a good time for me to call you next week?"

Set their next health coaching session.

"I enjoyed working with you today and I am looking forward to hearing how you do on your goal(s) on [the day of the week, month, day] at [time]. Have a great day!

Goodbye."

THC Session 6

The purpose is to gather current health behavior information, discuss goal(s), record percentage of goal(s) attainment, and discuss ways to continue health behaviors started during the health coaching sessions.

"Hi [client's name],

This is [your name], your health coach from the [program name] Health Coaching Program calling for our last health coaching session. When we spoke last, you had set [number of goals] goal(s). The first goal was that you would [state goal], tell me about how it went?"

Affirm their accomplishments even if small.

"What would you say was your percentage of completion of the goal?"

Praise all effort. Focus on the positive.

"What made you successful with your goal?"

If the goal completion was under 100%, explore to see if there were roadblocks or why they feel they were unsuccessful.

If the client set a second goal, ask them.

"How did you do with your second goal; [state goal]?"

Affirm their accomplishments, even if small. Repeat the step above to evaluate the goal. Then ask the behavior questions for Session 6.

"Do you remember on our first call when I asked you a set of questions about your health behaviors?"

"If it is okay with you, I would like to ask you those questions again so that we can track any changes you made. Then we can compare your responses and wrap-up, does that sound good?"

Have a dialog using the sample questions and reflections stated in Session 1 to answer the post questions. Then record answers to the behavior questions in the *THC Sessions Evaluation Tool* for Session 6.

Compare their intake to their answers from Session 1. Affirm with client what they have done well.

"Have you thought about how you will continue with the changes you have made?"

Reflect on what they say about how they will continue.

"Do you have any questions?"

"Thank you for participating. I have enjoyed working with you over the last six weeks. As part of completing health coaching, we would like to send you a gift as well as a certification of completion. Would you like a [list your incentive/gift items]? What is your address? Good luck continuing to work on your goals.

Goodbye."

SECTION 6: Communication Documents and Evaluation Tool

When implementing THC the most important way to recruit clients is by having a thorough introduction to THC at the nutrition education sessions and workshops to give the client a clear understanding of the program. It is necessary for your nutrition educators to be well versed in the THC program in order to promote it to the clients. Therefore, we trained our educators on how to introduce THC to the participants by using the *THC Information Sheet & Sign-Up Form* to explain the program and to record the client's necessary information. Upon signing up, the nutrition educator gives the participant a *THC Information Consent Receipt*, which includes a description of the program, program contact and IRB information. It is also helpful to send a *THC Welcome Brochure* that explains the benefits of participating in the program and the roles of the coach and client.

Health coaches use the *THC Sessions Evaluation Tool* to record the client's responses to the pre/post behavior questions, overall goal/vision and topic code, goals set and topic code, confidence level (self-efficacy score) for goals set, and percentage of goal attainment.

At the completion of all six sessions, the client receives a *THC Certification of Completion* and an incentive item.

Documentations and Evaluation Tool:

- THC Information Sheet & Sign-Up Form
- THC Information Consent Receipt
- THC Welcome Brochure
- THC Sessions Evaluation Tool
- THC Certification of Completion

See Appendix and website for documents and evaluation tool.

SECTION 7: Results

For each client, the coach completes a *THC Sessions Evaluation Tool*. The tool contains the pre/post behavior questions, overall goal/vision and topic code, goal(s) set and topic code(s), confidence level (self-efficacy score) for goals set, and percentage of goal attainment. Over the past five years, the behavior questions on the *THC Sessions Evaluation Tool* have been revised; therefore, some of the questions have changed, as shown in Table 1. Throughout federal fiscal years (FFY) 2016 to 2018, the evaluation tool had a total of 19 questions that used a combination of question types; including items using a Likert scale, ordinal scale, or requiring a content answer. All questions were analyzed except the question with an ordinal response for the types of milk.

The release of the 2020-2025 USDA Dietary Guidelines for Americans¹ changed the objectives of our intervention. The behavior questions were slightly modified in FFY2019 to improve clarity and integrity of the scale, facilitate outcome analysis, and maintain consistency with the current dietary guidelines. However, in FFY2021, prompted by the release of the current dietary guidelines, cognitive interviews were conducted. Thus ensuring continued understanding and accurate intentions are captured. Participant responses gathered during these interviews resulted in revisions to current knowledge and behavior questions, along with scales. Wording and clarification of 2 knowledge questions regarding food groups and physical activity were changed. Throughout, behavior question frequencies were updated, keeping at a five point Likert scale to maintain consistency with other questions, while switching to quantification in times per week instead of frequency (never, seldom, sometimes, etc.). Seven new questions were added, for a total of 32 questions. Starting in FFY2022, revised questions will be analyzed, with results forthcoming.

Table 1 shows the behavior questions with the corresponding sample size, the mean scores for each item at pre and post THC intervention, and p-value. There was a statistically significant change in 18 of the 19 behavior questions in FFY2016-2018 and a statistically significant change in 18 of the 25 behavior questions in FFY2019 (p< .05). In 2019, several of the behavior questions did not reach statistical significance, but this may be an effect of the smaller sample size used. These behavior questions showed positive trends; an increase in healthy eating behaviors, and a decrease in unhealthy eating behaviors.

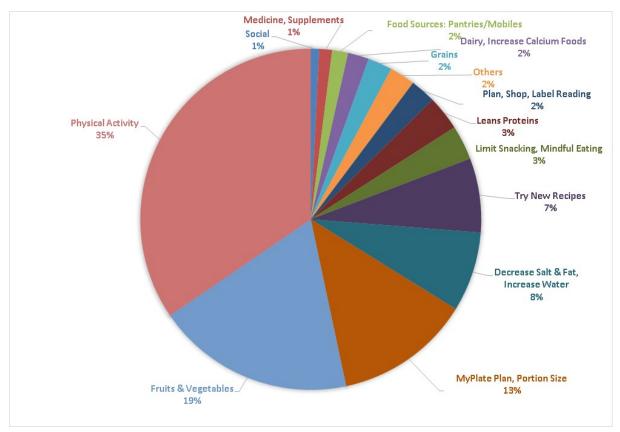
There was a significant increase in the number of minutes per day spent doing physical activity from pre to post intervention. On average, physical activity increased from 25.4 minutes per day at baseline to 39.4 minutes at the end of the program, a nearly 60% increase. This component included all forms of physical activity: aerobic, strength training, and flexibility exercises.

Table 1: Pre/Post Survey Item Mean ± SD

Questions	FFY	n	Pre	Post	P-value
During the past week, how many days did you eat foods from all 5 food groups?	2016-2018	108	4.4 ± 2.4	5.7 ± 1.7	<.001
How often do you eat food from each food group every day?	2019	49	3.2 ± 1.3	4.0 ± 1.1	<.001
During the past week, how many cups of fruit did you eat on an average day?	2016-2019	156	2.7 ± 1.6	3.5 ± 1.5	<.001
How often do you eat more than one kind of fruit each day?	2016-2019	155	3.1 ± 1.4	3.9 ± 1.1	<.001
During the past week, how many cups of vegetables did you eat on an average day?	2016-2019	154	2.9 ± 1.7	3.9 ± 1.6	<.001
How often do you eat more than one kind of vegetable each day?	2016-2019	153	3.4 ± 1.3	4.2 ± 1.0	<.001
When you drink milk, how often do you choose whole milk or reduced fat (2%) milk?	2019	34	2.4 ± 1.7	1.9 ± 1.5	.044
When you drink milk, how often do you choose low fat (1%) milk or fat-free milk?	2019	34	3.4 ± 1.8	3.9 ± 1.6	.026
When you eat yogurt, how often do you choose, whole milk yogurt?	2019	35	1.3 ± 0.9	1.1 ± 0.5	.205
When you eat yogurt, how often do you choose, low-fat or nonfat yogurt?	2019	35	4.2 ± 1.2	4.8 ± 0.7	.008
When you eat rice, how often do choose brown rice?	2016-2019	149	2.2 ± 1.3	2.5 ± 1.4	.001
When you eat rice, how often do choose white rice?	2016-2019	148	3.0 ± 1.4	2.6 ± 1.4	<.001
When you eat pasta, how often do choose whole grain pasta?	2016-2019	149	2.0 ± 1.2	2.3 ± 1.3	.002
When you eat pasta, how often do choose regular pasta?	2016-2019	149	2.7 ± 1.2	2.4 ± 1.2	.003
When you eat bread, how often do choose whole grain bread?	2016-2019	153	3.4 ± 1.5	3.7 ± 1.4	.002
When you eat bread, how often do choose white bread?	2016-2019	154	2.4 ± 1.3	1.9 ± 1.1	<.001
When you eat cereal, how often do choose whole grain cereal?	2016-2019	143	3.4 ± 1.3	3.7 ± 1.2	.008
When you eat cereal, how often do choose refine grain cereal?	2016-2019	144	1.9 ± 1.1	1.7 ± 1.0	.019
When you eat chicken or turkey, how often do choose skinless chicken or turkey?	2019	48	4.3 ± 1.0	4.4 ± 0.9	.543
When you eat chicken or turkey, how often do choose chicken or turkey with skin?	2019	48	1.7 ± 1.1	1.6 ± 0.9	.312
When you eat ground beef, how often do choose 90% lean or greater?	2019	37	3.0 ± 1.5	3.3 ± 1.5	.083
When you eat ground beef, how often do 85% lean or less?	2019	37	2.8 ± 1.5	2.6 ± 1.4	.203
How often do you eat sausage, bacon or hot dogs?	2019	49	2.0 ± 0.7	1.9 ± 0.7	.159
How often do you eat proteins that are high in saturated fat?	2016-2018	107	2.9 ± 1.1	2.3 ± 0.7	<.001
How often do you grill, broil, or roast your foods?	2016-2018	107	4.0 ± 0.9	4.4 ± 0.8	<.001
During the past week, how many 1-cup servings of sugar-sweetened beverages did	2016-2019	156	1.0 ± 1.2	0.6 ± 0.8	<.001
you drink on an average day?					
How often do you prepare foods without adding salt or salt seasoning?	2016-2018	106	3.1 ± 1.5	3.4 ± 1.5	.037
How often do you eat low-sodium options when eating packaged food such as	2019	49	3.7 ± 1.3	4.0±1.2	.092
canned soups, vegetables pre-packaged rice, frozen meals, etc.?					
How many minutes of physical activity do you get on an average day?	2016-2019	151	25.4 ± 35.3	39.4 ± 50.5	<.001

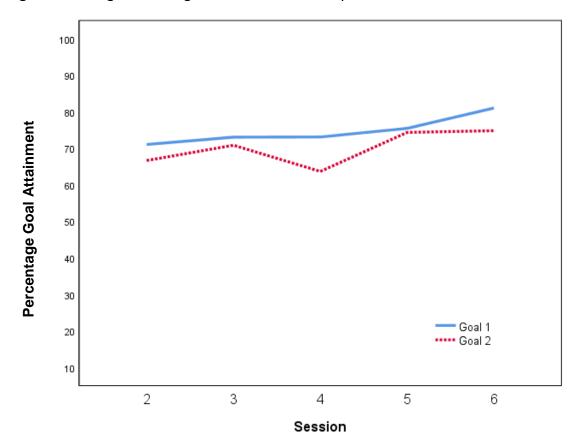
Figure 2 shows clients' self-selected goals categorized by topic based on the current *USDA Dietary Guidelines for Americans*. Goals to increase physical activity, fruit and vegetable intake, and to follow a healthy eating pattern within an appropriate calorie level by using the *MyPlate Plan*, were most frequently chosen at 35%, 19%, and 13% respectively.





Behavior change was measured by the client's self-reported goal attainment (from 0%-100%). Figure 3 shows the estimated percentage of attainment for the two goals at each session, as self-reported by clients. The average level of attainment across all sessions was 75% for Goal 1. There was a significant improvement between the client's first report (Session 2) of goal attainment and at the last health coaching session (Session 6). Attainment rates increased from 71% in Session 2 to 82% by Session 6. For Goal 2, the average attainment across all sessions was 68%, and this increased from 65% at Session 2 to 74% at Session 6.

Figure 3: Average Percentage of Goal Attainment by Session



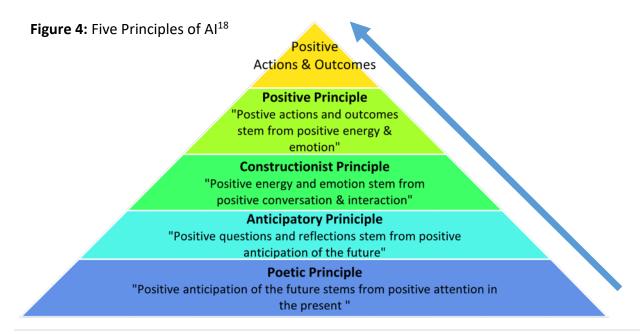
HEALTH COACH TRAINING SECTIONS

SECTION A: Coaching Philosophy

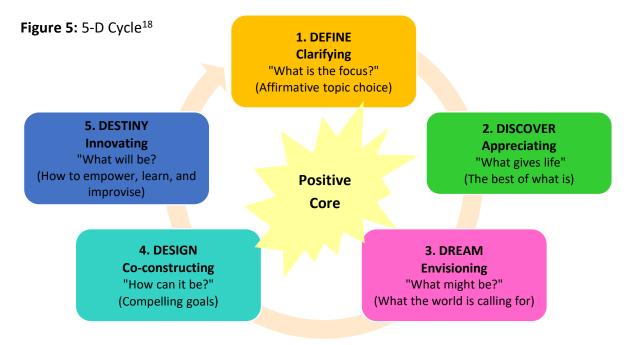
The coaching philosophy is the "way of being" for the coach; in other words, it is the coaching mindset and the coaching presence during health coaching sessions. Coaching presence is a guideline for how a coach should interact with each client. Each coach should be mindful, flexible, and empathetic while creating a warm, calm, and zestful environment, which facilitates growth for the client. A coach should have empathy; a respectful understanding of their client's experiences, needs, wants, feelings, and desires. Empathy is central to the coaching philosophy and is woven throughout the coaching process. This coaching philosophy grounds the coaching relationship and is the basis for the formation of a collaborating partnership between the coach and client. The coaching relationship is client-centered which is derived from the personcentered theory developed by Rogers. In client-centered coaching, the coach has "unconditional positive regard" for the client and is empathic and genuine. In addition, the coach and the coaching relationship should have a positive orientation, which guides the client to find positive support and reasons to change. Appreciative Inquiry, Positive Psychology, Non-Violent Communication, Assume Self-Determination Theory and Social Cognitive Theory are utilized to create a positive environment.

Appreciative Inquiry (AI)

All is a strength-based approach where clients are encouraged to explore and acknowledge their core strengths. All helps the client use their strengths to imagine their possibilities so they can arise and overcome their problems. All relates to the coaching mindset and coaching strategies.



It promotes a positive core to build positive emotions. It helps discover and celebrate a client's potential. In regards to health coaching, AI can be useful in helping to formulate guiding questions that promote positive thinking. Shown in Figure 4 are the Five Principles of AI. 18,23 The five principles of AI lead to positive outcomes and have resulted in the development of a transformational process called the 5-D Cycle, as shown in Figure 5. The 5-D Cycle can be used to guide clients through their behavior change process to meet their goals. 18

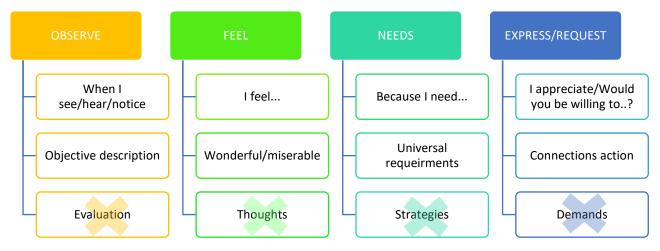


Non-Violent Communication (NVC)

NVC is a communication skill that helps create a positive connection between coach and client. It expresses clarity, compassion, and empathy. The four important distinctions of the NVC model are listed below and shown in Figure 6:

- 1. For the coach to acknowledge observations and not to evaluate the situation
- 2. For the coach to help the client express feelings and not thoughts that masquerade as feelings
- 3. For the coach to identify the client's needs and not strategies to meet the needs
 - a. As defined here, needs are things that we cannot live without (universal human needs)
 - b. These needs represent our values, wants, desires, and preferences for happier and more meaningful experiences
- 4. For the coach to make requests, not demands, of what the client is willing to change 18,24

Figure 6: NVC Model¹⁸



Positive Psychology

Developed by Seligman,⁵ positive psychology is the study of factors, such as a person's assets and virtues that enable a person to thrive. It has three pillars: positive emotion, positive traits, and positive institutions. The PERMA theory of well-being explains what enables and causes humans to flourish. There are five building blocks of PERMA and each person will have varying degrees of each, which supports their well-being:

• <u>P</u>ositive Emotion:

- Having an increase in positive emotions is the way to well-being
- Helping clients have positive emotions about the past, present, and future can increase their well-being

• <u>E</u>ngagement:

 When a client uses their skills, strengths, and attention to challenging tasks, they experience engagement

Relationships:

- The client's well-being is amplified through their relationships (friends, family, social connection)
- Coaches can help clients look toward their relationships for support to achieve a greater well-being

Meaning:

 Having a sense of purpose/serving something bigger than oneself increases wellbeing

• <u>A</u>ccomplishment:

Pursing achievements for their own sake^{5,18}

Self-Determination Theory (SDT)

Deci and Ryan²⁵ developed SDT. SDT embodies the study of human personality and motivation in relation to primary human needs and well-being. This meta-theory defines intrinsic and extrinsic motivation and describes the relationship of motivation with cognitive and social development. In regards to health coaching, it is important for health coaching clients to reach their highest level of motivation. For autonomous self-regulation of behaviors to occur, the client's environment should be nurturing and meet the three primary psychology needs of autonomy, competence, and relatedness.

Primary psychology needs:

- Autonomy: for the client to feel in control, not the coach
- Competence: for the client to feel confident and effective; to have high self-efficacy
- Relatedness: for the client to have social support and autonomy supporting connections^{18,25}

Social Cognitive Theory (SCT)

Bandura³ defined self-efficacy as a person's belief in their ability to succeed in a given situation or accomplish a task or a behavior. One's sense of self-efficacy can play a major role in how they approach goals, tasks, and challenges. Bandura describes four primary sources of influence for self-efficacy beliefs: mastery experiences, vicarious experiences, verbal persuasion, and states of emotional and physiological arousal. Self-efficacy is a strong predictor of which behaviors people will attempt, how much effort they will expend and how long they will persist when faced with adversity.^{3,26} Self-motivation and self-efficacy are described as the "twin engines of change" confidence to take on a task, or perform a new health behavior is a necessary condition for success.¹⁷ Confidence is one of the most important outcomes of coaching.

SECTION B: Coaching Process/Skills

Coaching is a client-focused process where a health coach and an individual client are engaged in conversation in which the coach uses MI² and the BAP⁶ technique to guide the client through a motivating, goal seeking conversation. During the health coaching processes, the Transtheoretical Model⁴ and the Readiness Ruler⁴ help the coach determine where the client is in the change process and how ready they are to change. Within the BAP⁶ technique, SMART Goals⁷ and the Confidence Ruler^{2,18} aid the coach in helping the client put their desired change into action steps.

Motivational Interviewing (MI)

Technical Definition:

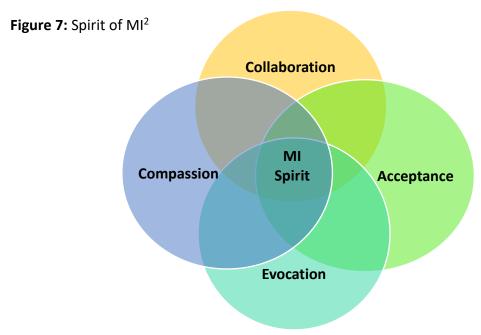
Motivational interviewing is a collaborative, goal-oriented style of communication with particular attention to the language of change. It is designed to strengthen personal motivation for and commitment to a specific goal by eliciting and exploring the person's own reasons for change within an atmosphere of acceptance and compassion.²

The Spirit of MI

The Spirit of MI is the heart and mind of how to practice MI, shown in Figure 7. It encompasses a client-centered conversation where the coach elicits from the client autonomous motivation and encourages the client to find his or her own reason(s) for change. It involves guiding more than directing.

- 1. <u>Collaboration</u>: Both the client and the coach bring expertise, knowledge, experiences, and personal strengths to the session. This is an active collaboration between experts. As professionals, we are the experts on nutrition, exercise, and health. Our clients are experts on themselves, their knowledge, feelings, experiences, and motivations.
- 2. <u>Acceptance</u>: The coach honors the client's worth and their potential as a human being while recognizing and supporting their autonomy. Coaches exemplify having empathy when they understand the client's perspective and affirm the client's strengths and efforts. The four aspects of acceptance are:
 - a. <u>Absolute Worth</u>: In the words of Rogers,²² it is the "unconditional positive regard" of the client.
 - b. <u>Accurate Empathy</u>: The coach has an active interest in and an effort to understand the client's internal perspective, in other words, to see the world through the client's eyes.

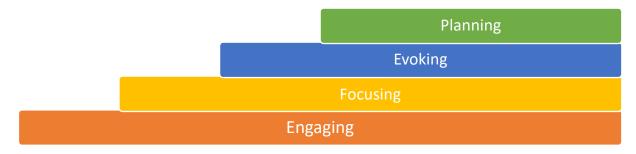
- c. <u>Autonomy Support</u>: The coach honors, respects, and supports the client's rights and capacity of self-direction. The coach directly acknowledges the client's right to choose, diminishes their defensiveness, and helps them to facilitate change.
- d. <u>Affirmation</u>: The coach should seek and acknowledge the client's strengths and efforts.
- 3. <u>Compassion</u>: The coach actively promotes the client's welfare and to prioritize their needs in order to understand, acknowledge, and validate their struggles.
- 4. <u>Evocation</u>: The coach awakens the client's wisdom and strengths while guiding them to find their own motivation and resources to change.²



Process of MI

There are four steps in the process of MI,² displayed in Figure 8.

Figure 8: Process of MI²



- 1. <u>Engaging</u> is the process of building connection and a working relationship by employing the Spirit of MI that supports the client's autonomy and explores ambivalence.^{2,18}
 - a. <u>Creating Change Talk:</u>

- i. Examples of questions to ask to assess readiness:
 - 1) "When you heard about working with a health coach what came to mind that you would like to improve (work on)?"
 - 2) "When it comes to your health and well-being what would you like to change?"
- b. Use OARS, see Figure 9
- c. <u>DARN</u> preparatory change talk, see Figure 10
- d. Traps that Promote Disengagement:
 - i. <u>Assessment Trap</u>: occurs when the coach asks questions and the client is answering them, which places the client in a passive role
 - ii. Expert Trap: occurs when there is an uneven power in the relationship in with the coach is the expert and client is not
 - iii. <u>Premature Focus Trap</u>: occurs when focusing happens before engaging the client
 - iv. <u>Labeling Trap</u>: occurs when the coach insists on labeling a particular problem (i.e. you are a diabetic)
 - v. <u>Blaming Trap</u>: occurs when time is wasted on assigning blame or fault for a problem, coaching should have a no-fault policy
 - vi. <u>Chat Trap</u>: occurs when the coaching conversation becomes just a discussion without sufficient direction²
- e. Since this is a process, engagement happens throughout the coaching sessions. Sometimes a client may have a high self-efficacy for change and sometimes they regress and need to be refocused.
- 2. <u>Focusing</u>: The process where the conversation maintains a specific direction about change that helps the client develop clearer views of their values and goals.
- 3. <u>Evoking</u>: Involves eliciting the client's autonomous motivations while harnessing their own ideas and feelings on why and how to change. During this process the client may express ambivalence, exhibiting both resistance to change and change talk simultaneously. When clients voice the argument for change, it helps to resolve ambivalence and direct clients towards change.
- 4. <u>Planning</u>: The process of developing commitment to change and formulating a specific plan of action supported by building the client's self-efficacy.^{2,18}

Figure 9: OARS Skills^{2,27}

	Invites the client to reflect and elaborate
	Allows the conversation to be focused in a particular direction
	• Can't be answered with "yes" or "no"
	Probing (rely on your curiosity)
Open-ended	 Questions starting with: how, what, could, explain, clarify
questions	• Examples:
questions	o "Tell me about"
	o "Say more about"
	o "Would you be willing to share with me what brings you in today?"
	o "What is important about this?"
	o "What would you do, if you knew you would succeed?"
	 Recognize and acknowledge specific attitudes, behaviors, decisions, and goals
	Express statements with genuineness
Affirmations	Accentuate the positive
Ammadons	View any progress as progress
	Offer perspective in face of difficulties
	Example: "It takes a lot of strength to go through all you have been through."
	 Mirrors what the participant is saying in the form of a statement that is a
	reasonable guess of the original meaning
	Shows collaboration and equity
	Rule of thumb: offer two reflections for every question you ask
	• Types:
	 Simple: coach restates or paraphrases what the client said
	o Complex: Adds meaning or emphasizes what the person has said by guessing the
<u>R</u> eflective	unspoken content or what might come next; this tends to move the conversation
Listening	forward
	o Amplified: to provoke a disagreement from the client in the direction of change
	by minimizing or maximizing what the client said
	o Double-sided: to offer to the client two or more perspectives that would
	encourage them to look at different sides
	 Shifted focus: to remove focus from a resistant topic to another that has less or no resistance
	• See examples on the next page
	Let's the participant know you're listening and understanding
	Pulls together and links relevant things the client has told you
	Allows participants to hear their own motivations and ambivalence
<u>S</u> ummaries	Helps to clarify any disordered thinking or communication
	Helps to bridge and transition between topics
	Focuses on priority content and feelings
	• Tocuses on priority content and reenings

Adapted from https://www.communitycarenc.org/sites/default/files/2017-10/MI Resource Guide-updated-October-2017.pdf

Reflective Listening Stems²⁷

- Sounds like...
- You're saying that...
- You're feeling like...
- This has been totally _____ for you
- Almost as if...
- Like a...
- For you, it's a matter of...
- From your point of view...
- You...
- You are...
- Must be...
- You really...
- Through your eyes...

- You believe...
- Your concern is that...
- Your fear is that...
- It seems that...
- You're not terribly excited about...
- You're not much concerned about...
- This really...
- It is so...
- You feel so...
- It's really important to you that...
- You're not really...
- You feel as though...
- What I heard you say was...

Preparatory Change Talk: Desire, Ability, Reasons, Needs (DARN)

When helping a client make the argument for change, a coach should look for change talk. Preparatory change talk is when a client expresses their desires, abilities, reasons, and needs for change, which is the pro-change side of ambivalence. Figure 10 shows the client's expressions and how to recognize them.²

Figure 10: DARN²

	Statements about choice to change:
	o I want, I would like, I wish, I hope
Desire	Questions to elicit:
<u> </u>	o "What do you want to happen?"
	o "Tell me about what you wish would be?"
	o "How would you like to see things change?"
	Statements about capacity to change:
	o I could, I would be able to
<u>A</u> bility	• Examples:
Admity	o "How capable to take steps do you feel right now?"
	o "What would make you feel more able to?"
	o "What is possible? What can or could you do?"
	Statements that give specific arguments for change:
	o I would, I might
Reasons	• Examples:
<u> </u>	o "What are reasons to?"
	o "What would be better if you?"
	o "What would be a benefit to changing?"
	Statements about feeling obligated to change:
	o I need to, I have to, I got to, I can't keep on like this
<u>N</u> eeds	• Examples:
	o "Why could now be the right time?"
	o "How important is it for you to change?"

Mobilizing Change Talk: Commitment, Activation, Taking Steps (CAT)

Mobilizing change talk shows movement to resolving ambivalence and moves in the direction of change. Commitment language is a clear example of mobilizing change talk and it shows the likelihood of action. CAT statements are shown in Figure 11.^{2,28}

Figure 11: CAT^{2,28}

Commitment	Statements of likelihood to change: O I will, I promise, I swear, I guarantee, I give my word to, I intend to, I am ready to
Activation	Statements that indicate movement towards action: I am willing to, I am ready to, I am prepared to
Taking Steps	 Statements about taking action in the direction of change Focus information/education on what the person wants or needs to know Support autonomy Acknowledge the client's freedom to disagree or ignore Provide a small amount of information at a time and give time for the client to reflect

Elicit-Provide-Elicit (EPE)

EPE is a strategy for information exchange, see Figure 12. It maintains the client autonomy while giving the opportunity for the coach to provide information to client. It provides what a client needs and wants to know and allows the client to play an active role. It is a circular process filled with reflective listening.^{2,28}

Figure 12: EPE^{2,28}

	Ask permission
	Clarify information needs and gaps
	Explore prior knowledge
	Inquire about interests
Elicit	Sample questions to elicit:
Litere	o "May I?"
	o "Would you like to know about?"
	o "Is there any information I can help you with?"
	o "Would it be alright if I tell you?"
	o "What do you already know about…?"
	Focus information/education on what the person wants or needs to know
Provide	Support autonomy
<u>r</u> iovide	Acknowledge the client's freedom to disagree or ignore
	• Provide a small amount of information at a time and give time for the client to reflect
	Ask for the client's interpretation, understanding or reaction to the information in
Elicit	the form of open-ended questions
<u> </u>	Reflect reactions that you see
	Allow time to process and respond to the information

Transtheoretical Model (TTM)

DiClemente and Prochaska⁴ developed the Stages of Change (Transtheoretical Model). It indicates readiness and a timeline for a client to take on a new behavior. There are six stages:

- 1. Pre-contemplation: client is not ready; nor intends to take action in the next six months
- 2. <u>Contemplation</u>: client is getting ready; intends to take action in the next six months
- 3. Preparation: client is getting ready; plans to take action in the next thirty days
- 4. Action: client has made the change for less than six months
- 5. Maintenance: client has been doing the behavior for more than six months
- 6. <u>Termination</u>: client is confident with the change and will not relapse

A coach needs to meet the client in the Stage of Change they are in and work with them to move through the stages. A coach can use specific skills listed in Figure 13 to help clients move from one stage to the next.⁴

Figure 13: Skills to Move Clients through TTM⁴

Pre-contemplation to Contemplation	Coaches: Help their client increase reasons to change (pros) Brainstorm reasons for change Offer education on the topic or benefits to change Generate hope which will increase self-efficacy
Contemplation to Preparation	Clients may: Focus on the reasons not to change (cons) Doubt their ability to change Delay change due to not having enough self confidence Coaches: Help clients brainstorm more reasons and motivation to change Brainstorm about times they have been successful to build confidence Evaluate barriers Find allies to help with the change
Preparation to Action	Coach can help clients look at both sides by asking: • "How do you think or feel when you are doing (the current behavior/habit)?" • "How do you think or feel if you are doing (the new behavior)?"
Action to Maintenance	Coaches: Help clients look at their strengths and values that support their new behavior Help clients look for social connections to support their new behavior Anticipate relapse and reframe them as learning opportunities Help clients to self-reinforce their new behavior

Brief Action Planning (BAP)

BAP⁶ is a structured, client-centered, self-management support technique that is grounded in MI and constructed from evidence-based behavior change literature such as SMART goals, and

self-efficacy. It contains core questions and skills that are used to build the BAP⁶ as outlined in Figure 1.

SMART Goals

Using the SMART format is a successful way to guide clients to set an action step (goal) to help them achieve their vision. To get the dialog going with the client, ask about the activity or behavior: what, where, when, how much, how often, and how long. The acronym stands for;

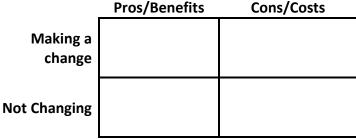
- Specific: have client be specific about the action or behavior they are going to do
- Measurable: how often and when
- Action-based: define the action or behavior to change
- Realistic: discuss the specific behavior or action possible for the client to achieve. Being successful quickly helps build self-confidence and moves the goal to the next step
- <u>Time-bound</u>: how and when will the client complete the specific action or behavior^{7,18}

SECTION C: Coaching Tools

Decisional Balance

Janis and Mann² developed this evoking technique. It spends equal time exploring the pros/benefits and cons/cost of changing or not changing. During the exploration of pros and cons, the client may be enlightened by advantages of change and the consequences of not changing. The client may also express intention to act and optimism about the future. This technique is very helpful when you have a client who is in contemplation or being ambivalent.¹ An example of the Decisional Balance Chart is shown in Figure 14.

Figure 14: Decisional Balance Chart¹⁹



From:https://motivationalinterviewing.org/sites/default/files/decisionalbalance.pdf

Rulers

Importance Ruler – Is a scale where the client can rate (0-10) the importance of making the change^{2,18}

Confidence Ruler – Is a scale where the client can rate (0-10) their level of confidence in their ability to make the change^{2,18}

Readiness Ruler – Is a scale where the client can rate (0-10) their level of readiness to change⁴



References:

- Dietary Guidelines for Americans. Accessed January 10, 2022. https://www.dietaryguidelines.gov/
- 2. Miller WR, Rollnick S. *Motivational Interviewing: Helping People Change*. 3rd ed. Guilford Press; 2013.
- 3. Bandura A. *Self-efficacy: The Exercise of Control.* W H Freeman/Times Books/ Henry Holt & Co; 1997.
- 4. Prochaska JO, Prochaska JM. Changing to Thrive. Center City, Hazeden, 2016.
- 5. Penn Arts & Sciences. PERMA Theory of Well-Being and PERMA. Positive Psychology Center. Accessed June 29, 2020. https://ppc.sas.upenn.edu/learn-more/perma-theory-well-being-and-perma-workshops
- 6. Reims K, Gutnick D, Davis C, Cole S. Brief Action Planning A White Paper. Published January 2013. Updated September 2014. Accessed on January 24, 2020. https://centrecmi.ca/wp-content/uploads/2017/08/BAP White Paper 2014-09-30.pdf
- Doran GT. There's a S.M.A.R.T. way to write management's goals and objectives.
 Management Review. Published November 1981. Accessed on January 26, 2020.
 https://community.mis.temple.edu/mis0855002fall2015/files/2015/10/S.M.A.R.T-Way-Management-Review.pdf
- Connecticut Supplemental Nutrition Assistance Program Education (SNAP-Ed). State of Connecticut SNAP-Ed Plan FFY2019-2021. Accessed January 29, 2020. https://portal.ct.gov/DSS/SNAP/SNAP-Nutrition-Ed/Related-Resources
- Supplemental Nutrition Education Program Education (SNAP-Ed). United States
 Department of Agriculture National Institute of Food and Agriculture. Accessed on July 19,
 2020. https://nifa.usda.gov/program/supplemental-nutrition-education-program-education-snap-ed
- 10. Lawson KL, Jonk Y, O'Connor H, et al. The impact of telephonic health coaching on health outcomes in a high-risk population. *Glob Adv in Health Med.* 2013;2(3):40-7.
- 11. CDC Centers for Disease Control and Prevention. Health and Economic Cost of Chronic Diseases. National Center for Chronic Disease Prevention and Health Promotion (NCCDPHP) Updated October 23, 2019. Accessed on February 26, 2020. https://www.cdc.gov/chronicdisease/about/costs/index.htm
- 12. Wolever R, Simmons LA, Sforzo GA, et al. A systematic review of the literature on health and wellness coaching. Defining a key behavioral intervention in healthcare. *Glob Adv in Health Med.* 2013;2:38-57.
- 13. Newnham- Kanas C, Gorczynski P, Morrow D, Irwin JD. Annotated bibliography of life coaching and health research. *International Journal of Evidence Based Coaching and Mentoring*. 2009;7(1):39-103.

- 14. Chad-Friedman E, Pearsall M, Miller K, et al. Total Lifestyle Coaching: A pilot study evaluating the effectiveness of a mind-body and nutrition telephone coaching program for obese adults at a community health center. *Glob Adv in Health Med.*. 2018;7:1-10.
- 15. Matthews M, Ed. 2016 Healthcare Benchmarks: Health Coaching. Health Intelligence Network, 2016.
- 16. NCCHWC. The National Board for Health & Wellness Coaching. Accessed on June 29, 2020. https://ichwc.org/
- 17. Goode A, Reeves M, Owen N, Eakin E. Results from the dissemination of an evidence based telephone-delivered intervention for healthy lifestyle and weight loss: the Optimal Health Program. *Transl Behav Med.* 2013;3:340-350.
- 18. Moore M, Jackson E, Tschannen-Moran B. *Coaching Psychology Manual.* 2nd Ed. Wolters Kluwer; 2016.
- 19. Decisional Balance Worksheet Accessed on January 25, 2020. https://motivationalinterviewing.org/sites/default/files/decisionalbalance.pdf
- 20. USDA Choose MyPlate. MyPlate Plan. Accessed June 29, 2020. https://www.choosemyplate.gov/resources/MyPlatePlan
- 21. MyPlate Plan Food Group Amounts for 2000 Calories a day. Accessed on June 29, 2020.

 https://choosemyplate-prod.azureedge.net/sites/default/files/myplate/checklists/MyPlatePlan 2000cals Age14plus.pdf
- 22. Rogers CR. Client-Centered Therapy. Its' Current Practice, Implications and Theory. Constable & Robinson; 2003.
- 23. David Cooperrider and Associates. What is Appreciative Inquiry? Accessed on January 20, 2020. https://www.davidcooperrider.com/ai-process/
- 24. PuddleDancerPress. The Basics of Nonviolent Communication. Accessed on January 20, 2020. https://www.nonviolentcommunication.com/aboutnvc/aboutnvc.htm
- 25. CSDT. Center for Self-Determination Theory. Theory Overview. Accessed on January 29, 2020. https://selfdeterminationtheory.org/theory/
- 26. Bandura A. Foundations of thought and action: A social cognitive theory. Prentice Hall, 1986.
- 27. Community Care of North Carolina. CCNC Motivational interviewing (MI) Resource Guide. Updated October 2017. Accessed January 9, 2020. https://www.communitycarenc.org/sites/default/files/2017-10/MI Resource Guide-updated-October-2017.pdf
- 28. Rollnick S, Miller W, Butler C. Motivational Interviewing in Health Care. Guilford Press, 2008.

Information Sheet: [Name of Program] SNAP-Ed Health Coaching Program

You are being invited to participate in the [Name of Program] SNAP-Ed Telephonic Health Coaching program. This program is now being offered to all SNAP-eligible adults in [SNAP-Ed program state]. To participate in this program, please read the information below, and give a verbal consent to participate.

This program is funded by the SNAP-Ed grant; therefore, there is no cost to you.

What to expect:

- * A call from your health coach within 1-2 weeks based on the times you noted on the sign-up form
- * All 6 sessions are conducted over the telephone and last about 30 minutes
- * Your health coach will give you guidance needed to make a health behavior change
- * Information from your sessions, not including personal information, may be used to measure the success of the program and shared in a research setting
- * You can stop at any time

Join today and become one of our success stories, our clients are:

- * Choosing healthier foods
- * Preparing healthy meals at home
- * Eating healthy on a budget
- * Doing more physical activity

To begin the process, please:

- 1. Complete the other side of this form
- 2. Return form to [Name of Program]:
 - a. Give the form to a [Name of Program] Nutrition Educator
 - b. Scan and email to [program email]
 - c. Mail it to: [Name of Program, address of program]
 - d. Call [program phone number]

If you have questions about your rights as a participant, or wish to obtain information, ask questions, or discuss any concerns about this project with someone other than the health coaches, please contact the following:

[Program direct contact information]

[Name of Program] Health Coaching Sign-Up Form

Would you like to work with a Health Coach?

If yes, please write down your name; phone number; email; day(s) of the week; and time of day you would like to have the coaching sessions.

Today's Date:				
Name:			_	
Street Address:				
Town:	State:	Zip Code	:	
Phone Number:				
Email:			_	
Preferred Language (Please check):	English Spani	sh	Other:	
Available Day(s) of Week (Please chec	k all that apply):			
Any day Monday Tu	uesday Wed	nesday	_Thursday	Friday
Available Time of Day (Please check al	ll that apply):			
Anytime Morning	Afternoon	Late After	noon	Evening
Your Health Coach will call you in 1 to 2	2 weeks.			
[Program name Address				
Contact information of program]				
For Staff Use Only SNAP-Ed	ID #:			

Health Coaching Information Receipt

Thank you for signing up for the [Name of Program] SNAP-Ed Health Coaching Program!

This program is funded by the USDA SNAP-Ed grant; therefore, there is no cost to you.

What to expect:

- * A call from your health coach within 1 to 2 weeks based on the times you noted on the sign-up form
- All 6 sessions are conducted over the telephone and last about 30 minutes
- * Your health coach will give you guidance needed to make healthy behavior changes
- * Your non-personal information from sessions will be shared with [name of organization] to measure the success of the program
- You can stop at any time

If you have any questions about [Name of Program] Health Coaching Program, please feel free to contact me.

Our health coaches are looking forward to their first call with you!

[Name of THC program manger]
[Name of program]
[contact phone number]
[contact email]

USDA is an equal opportunity provider, employer, and lender.

You should be aware that the [name of program] Institutional Review Board (IRB) may inspect project records as part of its mission to protect the safety of participants. If you have any questions about your rights as a participant, please contact the [name of program] IRB at [phone number].

The IRB is a group of people that review studies and protects the rights of participants.

Health Coaching Information Receipt

Thank you for signing up for the [Name of Program] SNAP-Ed Health Coaching Program!

This program is funded by the USDA SNAP-Ed grant; therefore, there is no cost to you.

What to expect:

- A call from your health coach within 1 to 2 weeks based on the times you noted on the sign-up form
- * All 6 sessions are conducted over the telephone and last about 30 minutes
- Your health coach will give you guidance needed to make healthy behavior changes
- * Your non-personal information from sessions will be shared with [name of organization] to measure the success of the program
- You can stop at any time

If you have any questions about [Name of Program] Health Coaching Program, please feel free to contact me.

Our health coaches are looking forward to their first call with you!

[Name of THC program manger]
[Name of program]
[contact phone number]
[contact email]

USDA is an equal opportunity provider, employer, and lender.

You should be aware that the [name of program] Institutional Review Board (IRB) may inspect project records as part of its mission to protect the safety of participants. If you have any questions about your rights as a participant, please contact the [name of program] IRB at [phone number].

The IRB is a group of people that review studies and protects the rights of participants.

Here is what our clients are saying about this program:

"I wanted to update you on my progress. Since working with you I have lost over 10 pounds and I am eating healthy. I eat lots of fruits and vegetables, yogurt and make healthy choices now. I read labels now before I buy a product to make sure it is nutritious and a healthy choice. Thanks to you and your program I am on my way to eating healthy and losing weight."

"It was an honor to work with you. Please remember that you made me believe in my self again and I could not have done it by myself. I believe I made a friend for life."

Welcome

If you have any questions please contact:

[Name of Program]
[Address]
[Program phone]
[Program email]

[Name of Program]
Health Coaching
Program

This institution is an equal opportunity provider.

Developed by: University of Saint Joseph SNAP-Ed Program





Welcome to our Health Coaching Program!

Our Program:

- Will provide guidance needed to motivate you to improve your health.
- Is over the phone for 30 minutes for 6 weeks, scheduled at a time and date you select.
- Is funded by the USDA therefore; there is no cost for you.
- May use non-personal information from your sessions, to measure the success of the program and shared in a research setting.
- Allows you to stop participating at any time.
- Provides a gift and a certificate upon completion.

Your coach will:

- Help you identify and use your strengths on the path to a healthier future.
- Ask questions to help you to arrive at your own answers.
- Encourage realistic goals.
- Create a safe place that helps supports learning and new behaviors.
- Support you in thinking of creative ways for moving forward.
- Respect your ideas, learning styles, and needs.
- Offer ideas for improving your health with your permission.
- Be on time in calling you every week during the agreed upon time.
- Recommend other resources for you when our program is unable to help.

Your health coach is:

[Name]
Health Coach
[Phone]
[Email]



As the client, you will:

- Improve your level of health.
- Take responsibility to make and sustain changes.
- Invest time to make improvements.
- Be willing to share personal information that is related to your health.
- Be open to suggestions and willing to try new things.
- Understand that set backs are normal on the path of change.
- Answer your coach's call during your session time.
- Let your coach know if a session needs to be reschedule.

Client's Name:			Client's ID#	:	
Client's phone number:		C	oach's Name:		
Client's email:					
Did the client attend ESBA Workshop/NE	ES? □ Ye	es 🗌 No	If yes, what	topic?	
Signed up online?	Is the c	lient participa	nting in WISE\	WOMEN?	Yes No
Session 1 (1 week)		Ent	er date/time of	nrior attemnts	
Was the Session completed?	☐ No	LIIC	Date	Time	
Date when session was completed:	<u> </u>	1 st			
Time when session was completed:	_: am	or pm $\frac{2^{nq}}{3^{rd}}$			
☐ Male ☐ Female Age: ☐ <5 ☐ 5-17 ☐ 18-59 ☐ 60+ ☐ Race: Check all that apply ☐ American Indian or Alaska Na ☐ Asian ☐ Black or African American How many people are currently living or	tive 🗌	(Includes Mexica American, or othe Native Hawai White	anic/Latino? n, Cuban, Puerto er Spanish culture iian or other F	Rican, Central and or origin regards	nd South ess of race.)
Ask behavior questions: 1. How often do you eat food from all foof fruits, vegetables, and protein)					
<1 time/week 1-2 times/wee	k 🗌 3-4 tir	mes/week 🗌	5-6 times/wee	k 🗌 7+ time	es/week
2. During the past week, how many cups	of fruit dic	l you eat on a	n average day	/?	
Cups: None 1½ 1	<u> </u>	/2 2	2½	3 🗆	3½ or more
3. How often do you eat more than one k	kind of fruit	each day?			
<1 time/week 1-2 times/wee	k 🗌 3-4 tir	mes/week 🗌	5-6 times/wee	k 🗌 7+ time	es/week
4. During the past week, how many cups	s of vegetal	oles did you e	at on an avera	age day?	
Cups: None 1½ 1	<u> </u>	/2 2	☐ 2½	3 🗆	3½ or more
5. How often do you eat more than one k	kind of vege	etable each da	ay?		
<1 time/week 1-2 times/wee	k 🗌 3-4 tir	mes/week 🗌	5-6 times/wee	k 🗌 7+ time	es/week
6. How often do you eat or drink the following?	<1 time/ week	1-2 times/ week	3-4 times/ week	5-6 times/ week	7+ times/ week
Whole milk (full fat) or reduced fat (2%) milk					
Low-fat (1%) milk or fat-free (skim) milk (including soy or almond milk)					
Regular (whole milk) yogurt					
Low-fat or nonfat yogurt					



7. How often do you eat the following?	<1 time/ week	1-2 times/ week	3-4 times/ week	5-6 times/ week	7+ times/ week
Brown rice					
White rice					
Whole grain/wheat pasta					
Regular pasta					
Whole grain/wheat bread or tortillas					
White bread or flour tortillas	$\overline{}$			П	$\overline{}$
Whole grain cereals (toasted oats, bran, granola, oatmeal)					
Refined grain cereals (corn flakes, puffed rice)					
8. How often do you eat the following?	<1 time/ week	1-2 times/ week	3-4 times/ week	5-6 times/ week	7+ times/ week
Skinless chicken or turkey					
Chicken or turkey with skin					
Ground beef 90% lean or greater					
Ground beef 85% or 80% lean or less					
Pork or beef: sausage or bacon or hot dogs					
9. During the past week, how many 1 of average day? (1 cup serving = 8 oun	ces)	_	_		drink on an
Cups: None 1	2 3	<u></u> 4	5 or mo	re	
10. How often do you:	<1 time/ week	1-2 times/	3-4 times/		
Eat convenience or fast foods (Premade frozen or boxed meals, boxed or	WEEK	wook		5-6 times/	
· · · · · · · · · · · · · · · · · · ·		week	week	5-6 times/ week	7+ times/ week
bagged snacks)		week			
bagged snacks) Add salt when cooking or eating food Eat low-sodium packaged food options such as canned soups or vegetables,		week			
bagged snacks) Add salt when cooking or eating food Eat low-sodium packaged food options		week			
bagged snacks) Add salt when cooking or eating food Eat low-sodium packaged food options such as canned soups or vegetables, pre-packaged rice, frozen meals, etc. Prepare foods by frying/sautéing/deep-	<1 time/week	week			
bagged snacks) Add salt when cooking or eating food Eat low-sodium packaged food options such as canned soups or vegetables, pre-packaged rice, frozen meals, etc. Prepare foods by frying/sautéing/deepfrying (not including air frying)			week	week	week
bagged snacks) Add salt when cooking or eating food Eat low-sodium packaged food options such as canned soups or vegetables, pre-packaged rice, frozen meals, etc. Prepare foods by frying/sautéing/deepfrying (not including air frying) 11. How often do you: Use the "Nutrition Facts" on the food			week	week	week
bagged snacks) Add salt when cooking or eating food Eat low-sodium packaged food options such as canned soups or vegetables, pre-packaged rice, frozen meals, etc. Prepare foods by frying/sautéing/deepfrying (not including air frying) 11. How often do you: Use the "Nutrition Facts" on the food label to make food choices?			week	week	week

12. How many minutes of physical activity do you get on an average week? ____ minutes

DPH

Connecticut Department
of Public Health

Overall goal / vision:	

Overall goal/vision codes:

- 1. Achieve/maintain a healthy weight
- 2. Meal planning / healthy eating
- 3. Being stronger / more physical active
- 4. Manage supplement(s) / medication(s) regimen
- 5. Prevent/manage diabetes (pre, DM1, DM2, GDM)
- 6. Prevent/manage HTN or CVD
- 7. Prevent/manage stress
- 8. Smoking/vaping cessation
- 9. Reduce alcohol consumption
- 10. Increase food security / become food secure
- 11. Other

Overall Goal / Vision Topic Code: _____



Session 1 Goal	1-1:								Goa	al 1-1 To	pic:	_
Confidence Rule	er for G	ioal 1-1										
0	1	2	3	4	5	6	7	8	9	10		
Not Confident				Som	ewhat C	onfident	t			Very	Confident	
Session 1 Goal	1-2:								Goa	al 1-2 To	pic:	_
Confidence Rule	er for G	ioal 1-2										
0	1	2	3	4	5	6	7	8	9	10		
Not Confident				Som	ewhat C	onfident	t			Very	Confident	
ppic Codes:				Notes:								
↑ Physical Activit	-											
Planning, shoppin	_	reading										
↑ Fruits & vegeta ↑ Whole grains	abies											
↑ low-nonfat dai	irv, 个 ca	alcium fo	ods									
↑ Lean proteins	,, ,											
↓ Sugar/sodium/	/sat. fat,	个water	r									
Try new recipes				-								
MyPlate Plan, poi												
). Limit snacking, m												
L. Food sources: par	ntries/m	obiles										
2. Social												
B. Medicine, supple	ments											

10/1/2021 4

14. Other



Client's Name:			Clie	nt's ID#	# :			
Client's phone number:			_ Coa	ich's N	ame: _			
Session 2 (2 weeks) Was the Session completed? Ye Date when session was completed: Time when session was completed:		_!	or pm	1 2	nter dat Da	te/time of te	Time	
Session 1 Goal(s):								
Percent Goal 1-1 Completed		%						
Percent Goal 1-2 Completed		%						
Session 2 Goal 2-1:						Goal	2-1 Top	ic:
Confidence Ruler for Goal 2-1 0 1 2 3	4	5	6	7	8	9	10	
Not Confident	Somev	vhat Co	nfident				Very C	Confident
Session 2 Goal 2-2:						Goal	2-2 Top	ic:
Confidence Ruler for Goal 2-2								
0 1 2 3	4	5	6	7	8	9	10	
Not Confident Notes:		vhat Co	nfident				Very C	Confident

Health Coaching: Eating Smart • Being Active 9
--

Client's Name:															
Client's phone number:							Co	ach's	Nan	ne: _					
Session	3 (3 we	eks)							Ente	r dat	e/time o	of prior att	empts:		
Nas the	Sessio	n com	oleted?		es 🗌	No				Da	te	Time			
Date whe	n sess	ion wa	s comp	leted:	/		_		1 st 2 nd						
Γime whe	en sess	sion wa	as comp	leted:	<u>:</u>	am	or pm		3 rd						
Session :	2 Goal(s):													
1. Pe	ercent G	Goal 2-	1 Comple	eted		%									
2. Pe	ercent G	Goal 2-2	2 Comple	eted		%									
Session	3 Goal	3-1:									Goa	l 3-1 Top	oic:	_	
Confiden	ce Rul	er for (Goal 3-1												
	0	1	2	3	4	5	6	7	8	3	9	10			
Not Confi	dont				Somo	what Ca	onfident					Voru	Confident		
NOT COLLI	ueni				Some	Wilat GC	milident					very	Confident		
Session	3 Goal	3-2:									Goa	I 3-2 Top	oic:	_	
Confiden	ce Rul	er for C	Goal 3-2												
													$\bot \setminus$	Г	
	0	1	2	3	4	5	6	7		8	9	10	\neg	,	
Not Confi	dent				Some	what Co	onfident					Verv (Confident		
												7 5. 7			
Notes:															

□Printed □PH

Client's Name:		Client's ID#:										
Client's phone number:		Coach's Name:										
Session 4 (4 weeks)			Entei	r date/tin	ne of prid	or attempts:						
Was the Session completed? ☐ Yes	□No			Date		Time						
Date when session was completed:			1 st									
Time when session was completed:		r nm	2 nd 3 rd									
Follow-up questions asked for topic: (Obtain the follow-up questionnaire for origin	Yes 🗌 N	0		L	ions for	6-week follov	v-up)					
Session 3 Goal(s):												
Percent Goal 3-1 Completed	%											
2. Percent Goal 3-2 Completed	%											
Session 4 Goal 4-1:				C	Soal 4-1	Topic:						
Confidence Ruler for Goal 4-1												
0 1 2 3 4	5	6 7	8	9	10							
V 1 1 0 7					10	/						
Not Confident So	mewhat Con	ifident			V	ery Confident						
Session 4 Goal 4-2:				C	Soal 4-2	Topic:						
Confidence Ruler for Goal 4-2												
0 1 2 3 4	5	6	7	8	9 1	.0	>					
Not Confident So	mewhat Con	ıfident				Very Confide	nt					
		muont				vory Cornide	111					
Notes:												

10/1/2021 7 □Printed □PH

Health Coaching: Eating Smart • Being Active 9
--

Client	's Name:					_	Client's ID#:									
Client's phone number:								Coach's Name:								
Was t	on 5 (5 w he Sessi when ses when ses	on comp ssion wa	s comp	leted:		/		1°	Da		of prior atte Time	mpts:				
Sessi	on 4 Goa	ıl(s):														
1.	Percent	Goal 4-1	l Comple	eted		%										
2.	Percent	Goal 4-2	2 Comple	eted		%										
Sessi	on 5 Goa	l 5-1:								Goa	l 5-1 Topi	c:	_			
Confid	dence Ru 0	uler for C	Soal 5-1 2	3	4	5	6	7	8	9	10					
Not Co	onfident					Some	what Co	nfident			Very C	onfident				
Session	on 5 Goa	il 5-2:								Goa	l 5-2 Topi	c:	-			
Confid	dence Rı	uler for C	Goal 5-2									<u> </u>				
	0	1	2	3	4	5	6	7	8	9	10					
Not Co	onfident						onfident				Very C	onfident				

10/1/2021 8 □Printed □Printed

Client's Name:		Client's ID#:										
Client's phone number:		Coach's	s Name:									
Session 6 (6 weeks)			Enter date/tin	ne of pr <u>i</u> or atter	mpts:							
Was the Session completed? $\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \$	☐ No		Date	Time								
Date when session was completed:	ll	_	1 st									
Time when session was completed:	:am	or pm	3 rd									
Ask behavior questions:												
1. How often do you eat food from all for fruits, vegetables, and protein)	ood groups	every day? (F	ood groups	include dairy,	, grains,							
<1 time/week 1-2 times/week	ek 🗌 3-4 ti	mes/week] 5-6 times/we	ek 🗌 7+ tin	nes/week							
2. During the past week, how many cup	ps of fruit did	d you eat on a	an average da	ay?								
Cups: None 1½ 📗	1 🔲 13	/2	2½	□ 3 □] 3½ or more							
3. How often do you eat more than one	kind of fruit	each day?										
<1 time/week 1-2 times/week	ek 🗌 3-4 ti	mes/week] 5-6 times/we	ek 🗌 7+ tin	nes/week							
4. During the past week, how many cup	ps of vegetal	oles did you	eat on an ave	rage day?								
Cups: None 1/2	1 🔲 13	/2	2½	□ 3 □] 3½ or more							
5. How often do you eat more than one	kind of veg	etable each d	lay?									
<1 time/week 1-2 times/week	ek 🗆 3-4 ti	mes/week [] 5-6 times/we	ok 🗆 7 i tin	, ,							
	, o	TICS/WCCK] 0-0 tillics/wc	ek 🗀 /+ un	nes/week							
6. How often do you eat or drink the following?	<1 time/ week	1-2 times/	_									
6. How often do you eat or drink the following? Whole milk (full fat) or reduced fat (2%)	<1 time/	1-2 times/	3-4 times/	5-6 times/	7+ times/							
6. How often do you eat or drink the following?	<1 time/ week	1-2 times/	3-4 times/	5-6 times/ week	7+ times/							
6. How often do you eat or drink the following? Whole milk (full fat) or reduced fat (2%) milk Low-fat (1%) milk or fat-free (skim) milk	<1 time/ week	1-2 times/	3-4 times/ week	5-6 times/ week	7+ times/							
6. How often do you eat or drink the following? Whole milk (full fat) or reduced fat (2%) milk Low-fat (1%) milk or fat-free (skim) milk (including soy or almond milk)	<1 time/ week	1-2 times/ week	3-4 times/ week	5-6 times/ week	7+ times/ week							
6. How often do you eat or drink the following? Whole milk (full fat) or reduced fat (2%) milk Low-fat (1%) milk or fat-free (skim) milk (including soy or almond milk) Regular (whole milk) yogurt	<1 time/ week	1-2 times/ week	3-4 times/ week	5-6 times/ week	7+ times/ week							
6. How often do you eat or drink the following? Whole milk (full fat) or reduced fat (2%) milk Low-fat (1%) milk or fat-free (skim) milk (including soy or almond milk) Regular (whole milk) yogurt Low-fat or nonfat yogurt 7. How often do you eat the	<1 time/ week	1-2 times/ week	3-4 times/ week	5-6 times/ week	7+ times/ week							
6. How often do you eat or drink the following? Whole milk (full fat) or reduced fat (2%) milk Low-fat (1%) milk or fat-free (skim) milk (including soy or almond milk) Regular (whole milk) yogurt Low-fat or nonfat yogurt 7. How often do you eat the following?	<1 time/week	1-2 times/week	3-4 times/week	5-6 times/week	7+ times/ week							
6. How often do you eat or drink the following? Whole milk (full fat) or reduced fat (2%) milk Low-fat (1%) milk or fat-free (skim) milk (including soy or almond milk) Regular (whole milk) yogurt Low-fat or nonfat yogurt 7. How often do you eat the following? Brown rice	<1 time/ week	1-2 times/ week	3-4 times/ week	5-6 times/ week	7+ times/ week							
6. How often do you eat or drink the following? Whole milk (full fat) or reduced fat (2%) milk Low-fat (1%) milk or fat-free (skim) milk (including soy or almond milk) Regular (whole milk) yogurt Low-fat or nonfat yogurt 7. How often do you eat the following? Brown rice White rice	<1 time/ week	1-2 times/ week	3-4 times/ week	5-6 times/ week	7+ times/ week							
6. How often do you eat or drink the following? Whole milk (full fat) or reduced fat (2%) milk Low-fat (1%) milk or fat-free (skim) milk (including soy or almond milk) Regular (whole milk) yogurt Low-fat or nonfat yogurt 7. How often do you eat the following? Brown rice White rice Whole grain/wheat pasta	<1 time/ week	1-2 times/ week	3-4 times/ week	5-6 times/ week	7+ times/ week							
6. How often do you eat or drink the following? Whole milk (full fat) or reduced fat (2%) milk Low-fat (1%) milk or fat-free (skim) milk (including soy or almond milk) Regular (whole milk) yogurt Low-fat or nonfat yogurt 7. How often do you eat the following? Brown rice White rice	<1 time/ week	1-2 times/ week	3-4 times/ week	5-6 times/ week	7+ times/ week							
6. How often do you eat or drink the following? Whole milk (full fat) or reduced fat (2%) milk Low-fat (1%) milk or fat-free (skim) milk (including soy or almond milk) Regular (whole milk) yogurt Low-fat or nonfat yogurt 7. How often do you eat the following? Brown rice White rice Whole grain/wheat pasta Regular pasta	<1 time/ week	1-2 times/ week	3-4 times/ week	5-6 times/ week	7+ times/ week							
6. How often do you eat or drink the following? Whole milk (full fat) or reduced fat (2%) milk Low-fat (1%) milk or fat-free (skim) milk (including soy or almond milk) Regular (whole milk) yogurt Low-fat or nonfat yogurt 7. How often do you eat the following? Brown rice White rice Whole grain/wheat pasta Regular pasta Whole grain/wheat bread or tortillas	<1 time/ week	1-2 times/ week	3-4 times/ week	5-6 times/ week	7+ times/ week							



8. How often do you eat the following?	<1 time/ week	1-2 times/ week	3-4 times/ week	5-6 times/ week	7+ times/ week
Skinless chicken or turkey					
Chicken or turkey with skin					
Ground beef 90% lean or greater					
Ground beef 85% or 80% lean or less					
Pork or beef: sausage or bacon or hot dogs					
9. During the past week, how many 1 cu average day? (1 cup serving = 8 ounce Cups: None 1 1		of sugar-swee	etened bevera		Irink on an
10. How often do you:	<1 time/	1-2 times/ week	3-4 times/ week	5-6 times/ week	7+ times/ week
Eat convenience or fast foods (Premade	WEEK	WEEK	WEEK	WEEK	WEEK
frozen or boxed meals, boxed or bagged snacks)					
Add salt when cooking or eating food					
Eat low-sodium packaged food options such as canned soups or vegetables, pre-packaged rice, frozen meals, etc.					
Prepare foods by frying/sautéing/deep- frying (not including air frying)					
11. How often do you:	<1 time/ week	1-2 times/ week	3-4 times/ week	5-6 times/ week	7+ times/ week
11. How often do you: Use the "Nutrition Facts" on the food label to make food choices?					
Use the "Nutrition Facts" on the food					
Use the "Nutrition Facts" on the food label to make food choices?			week	week	
Use the "Nutrition Facts" on the food label to make food choices? Plan meals ahead of time?			week	week	
Use the "Nutrition Facts" on the food label to make food choices? Plan meals ahead of time? Compare prices before you buy food?	week	week	week	week	week
Use the "Nutrition Facts" on the food label to make food choices? Plan meals ahead of time? Compare prices before you buy food? Shop with a grocery list? 12. How many minutes of physical activ	week	week	week	week	week
Use the "Nutrition Facts" on the food label to make food choices? Plan meals ahead of time? Compare prices before you buy food? Shop with a grocery list? 12. How many minutes of physical active. Session 5 Goal(s):	week	week	week	week	week



Address for incentive:				
Was the incentive sent to participant?	☐ Yes	□ No		
				□Printed





Health Coaching Assignment Excel Sheet

EvalID	Name	Phone	Email	Contact Date	Language	Coach	Welcome	Active	1st	2nd	3rd	4th	F/U	5th	6th	Mailed	Comments
						Total											